FISCAL YEAR 2026 TENTATIVE ANNUAL BUDGET



For the Fiscal Year July 1, 2025 to June 30, 2026



District 516 Sugar Grove, Illinois



Waubonsee Community College Community College District 516

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Introductory Section

Waubonsee Community College Community College District 516

The College and Its Community

The College is a separate legal entity established under Illinois Compiled Statues (ILCS) and governed by a locally elected board of trustees. The College is fiscally independent and is considered a primary unit of local government pursuant to Government Accounting Standards Board (GASB) Statement No. 14 as amended by GASB Statement No. 61.

Waubonsee Community College is a public, comprehensive community college, which was organized in 1966 as mandated by the Illinois Community College Act to provide education and training services for individuals in portions of Kane, Kendall, DeKalb, LaSalle, and Will counties of District 516.

Our Mission

Waubonsee Community College provides exceptional learning through accessible, equitable, and innovative education. We are committed to enriching the lives of our students, employees, and community by working together to create opportunities to discover new passions, share knowledge, and embrace diversity.

Our Vision

As the Community's College, Waubonsee will rise as a beacon of innovation, transformation, and inclusion. This pursuit will build upon our foundational commitments to reflect the diversity and resilience of our region and support the success of our communities and students.

Our Core Values

Quality: We constantly redefine what it means to be "the best," seeking to improve in every area and exceed the expectations of those we serve.

Value: We focus every resource directly on the search for learning, creating tangible benefits in everything we do.

Innovation: We are actively engaged on the frontiers of education, continuously improving the learning environment for our students and communities.

Service: We view the world from the perspective of those we serve, anticipating needs and striving to exceed expectations while demonstrating a caring, knowledgeable, consistent connection with each individual every time they meet us.

Accessibility: We remove barriers to learning formed by time, geography, education, culture, experience or beliefs to provide a full range of quality educational opportunities for all who can benefit.

Our Programs and Services

Transfer Programs: Associate degree education consisting of communications, social and behavioral sciences, physical and life sciences, mathematics, humanities and arts, education, engineering and other pre-professional fields designed to prepare students for transfer to baccalaureate degree granting institutions.

Workforce Education: Business, health care, technical and professional education programming designed for entry-level employment, transitioning, retraining and/or upgrading of skills to meet current and emerging employment needs and trends. Education and training opportunities include courses, programs, and contract training designed to meet the workplace needs of both individuals and organizations with an emphasis on skill building and improved productivity.

Pre-College Programs: Courses, programs, and services designed to assist academically underprepared students to be successful in the next level of education, including reading, mathematics, writing, college success, literacy, high school equivalency exam preparation (HSE), Adult Basic Education (ABE), and English Language Acquisition (ELA).

Student Services: Services designed to meet the holistic development of all students including counseling, advising, transfer planning, admissions, registration and records, assessment, financial aid, scholarships, career development, student life programming, intercollegiate athletics, and assistance for students with disabilities.

Our Program Support

Instructional and Academic Support: Services designed to facilitate and provide support to the instructional process, including new programs; alternative delivery systems such as online courses; tutoring; the use of instructional technology; the libraries; and learning laboratories.

Administrative Support: Organizational support that provides services for employee selection and development, financial services, facilities, operational management, technology advancements, research, planning, marketing and communications, and campus safety.

Community Support: Service to communities and organizations may be provided by the College to meet local needs. These combined efforts may include collaborations and partnership activities which will improve the quality of life.

PROFILE OF THE COLLEGE

Waubonsee Community College draws its students from a vast community of learners that include more than 450,000 residents across a 624-square-mile geographic area. Those residents live in or near 22 municipalities and may attend one of 12 public and several private school districts that draw the outline of the community college district. Since its founding in 1966, the College has provided programs and services to more than 345,000 people.

Waubonsee's network of four campuses offers students everything they need to succeed. At our Sugar Grove Campus, students access classrooms, labs, and services via peaceful walkways that wind through a lush canopy of oaks and around beautiful Huntoon Lake. Located in the heart of Illinois' second largest city, our Aurora Downtown Campus offers one-stop student services, transferable general education courses, and adult education courses. Our Aurora Fox Valley Campus is focused on health care programs and features state-of-the-art labs that give students hands-on, realistic experience with current equipment and procedures. Located in the southwest portion of Waubonsee's district, our Plano Campus serves as the College's Innovation and Design Center. As such, it houses a variety of programs including welding, computer aided design and drafting, cybersecurity, and more.

The College offers transfer-oriented courses and associate degrees, associate in applied science degrees and certificates in today's most desirable career fields, and a general studies associate degree and certificate designed primarily for students who have chosen to pursue a broad general program. District residents are able to complete their degrees or certificates conveniently, thanks to a multitude of flexible learning options. Online courses, hybrid courses with online and select classroom meetings, and accelerated courses are all offered to provide flexibility for students. The College offers dual credit programs where enrolled students earn both high school and college credit. In addition, honors courses and international study opportunities are offered.

The College also offers noncredit programs that provide individual development and learning, and workforce training services to local organizations and to individuals. Adult Basic Education and English Language Acquisition curriculum opens doors to personal achievement for those who need to strengthen their educational foundation.

Waubonsee also provides career development programs for job seekers and career changers, as well as skill enhancement for employees seeking professional development. Through customized training programs, Waubonsee partners with corporate clients (i.e. businesses, industries, and government agencies) to develop and deliver training solutions that improve the skills of the corporation's most important resource, its employees.

The percentage of minority students enrolled in credit courses has steadily increased in recent years, currently standing at more than 40%. This change is reflective both of the changing

demographics of the college district and of Waubonsee's commitment to accessible and equitable higher education.

From 2019 to 2025 the population in the five counties in Waubonsee Community College's district decreased by 91,472. Since 2020, Kendall County experienced an 6.01% population growth and Kane County experienced a 1.04% decrease. Many of the district's communities have major business parks. The district continues to see development in those business parks and in downtown redevelopment as a result of City of Aurora initiatives.

Waubonsee Community College Community College District 516

District Map



Waubonsee Community College Community College District 516

Principal Officials

Board Members	Position	<u>Term Expires</u>
Rebecca D. Oliver	Chair	2027
Patrick Kelsey	Vice Chair	2027
Greg Thomas	Secretary	2029
Rick Guzman	Trustee	2029
Daniel Jaquez	Trustee	2031
Stacey Ries	Trustee	2029
Tina Willson	Trustee	2031
Maria Santillan	Student Trustee	2026

Officers of the College

Dr. Brian Knetl	President
John Bryant	Vice President of Finance and Administration/ Chief Financial Officer
Dr. Kimberly Chavis	Provost and Vice President of Teaching, Learning, and Student Success
Dr. Anthony Ramos	Vice President of Talent and Culture and Chief Diversity Officer
Dr. Melinda Tejada	Vice President of Community Engagement and Executive Director of the Foundation
Dr. Toya Webb	Chief of Staff and Vice President of Strategy

Planning and Accountability

STRATEGIC PLAN

In 2025, the College unveiled its new Strategic Plan, RISE 2030. RISE 2030 reaffirms foundational commitments and identified four priorities that call the college to: redefine our relationship with the community; invest in academic innovation; strengthen the student experience; and enrich the employee experience over the next five years. Within each priority, specific goals and strategic actions have been identified in support of reaching these goals.

As part of our ongoing commitment to quality and continuous improvement, Waubonsee has also identified institutional metrics on our College Scorecard. The College Scorecard was created to provide our community with a snapshot of how we, as a college, are performing in the key areas of finance, enrollment, and student satisfaction. We selected metrics that emanate from public reports to ensure that we are transparent and accountable for our performance. Metrics have been updated yearly, but on different cycles. An updated version of the College Scorecard is planned to launch this Fall to incorporate updated metrics reflective of goals from RISE 2030.

Waubonsee's scorecard can be found on the Institutional Reports webpage at <u>https://</u>www.waubonsee.edu/about-waubonsee/why-waubonsee/institutional-reports.

ALIGNING BUDGETING AND PLANNING

For the FY2026 budget and planning process, Waubonsee's Assistant Vice President of Finance and Executive Director of Institutional Effectiveness, Innovation, and Planning have continued a focus on developing intentional connections between budgeting and operational planning, and ensuring that both processes were aligned with the RISE 2030.

The budgeting process continues to evolve by engaging administrators and budget managers in the budget process by enhancing transparency into the process and communicating objectives. President's Cabinet and the Executive Leadership Team reviews and prioritizes capital projects. The FY2026 budget contains allowances to support strategic priorities identified in RISE 2030.

ACCREDITATION AND PLANNING

In 2017, Waubonsee was recommended for continued accreditation by The Higher Learning Commission (Commission). Waubonsee's accreditation is completed through the Commission's Open Pathway, which follows a ten-year cycle and focuses on quality assurance and institutional improvement. In July 2021, Waubonsee successfully completed the fourth year of the ten-year cycle with the preparation of its Assurance Review, a 125-page self-study report that is externally reviewed by a team of Commission peer reviewers. The College met all five Commission criteria with no concerns. A summary of the College's accreditation work can be found on the College's website at https://www.waubonsee.edu/about-waubonsee/accreditation.

FISCAL ACCOUNTABILITY

As a testament to Waubonsee's diligence and skill in financial stewardship, the Government Finance Officers Association (GFOA) awarded a *Certificate of Achievement for Excellence in Financial Reporting* to Waubonsee Community College District 516 for its comprehensive annual financial report (Annual Report) for the fiscal year ended June 30, 2024. This Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

To be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Each Annual Report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. Since 1999, Waubonsee Community College District 516 has received the Certificate of Achievement for 26 consecutive years.

The College utilizes a budget process that aligns with GFOA's best practice recommendations. The College subscribes to and implements procedures and practices to maximize transparency and organizational collaboration in the budget development process.

The College's bond rating was upgraded by Moody's Investor Service, Inc. (Moody's) in 2023 to "Aaa," the highest possible rating. Moody's conducted a financial review of outstanding bonds in April 2023 that resulted in the upgrade. The "Aaa" rating was also assigned to the July 2023 bond issuance in support of the Technical Education Center building. In 2010, S&P Global Ratings (S&P) upgraded the College's bond rating from "AA-" to "AA+" and in 2016 reaffirmed the College's bond rating. S&P's rating is just below the top rating of "AAA".

HIGHLIGHTS OF THE FISCAL YEAR 2026 BUDGET

The past year has brought about many changes impacting the FY2026 budget. The Technical Education Center building construction is nearly complete and will be open for classes with the Fall semester, a new strategic plan, RISE 2030, is being implemented and capital planning is underway to address infrastructural needs.

The College continues to benefit from solid revenue growth supported by rising enrollments, a strong property tax base and steady investment returns. Operating expenditures have seen upward pressure in areas like employee benefits, particularly health insurance, and some technology renewals. There is uncertainty as to what impact potential tariffs and funding of federal grant programs will have on the operating budget. However, administration is developing contingency plans to address these uncertainties.

We continued to focus on communicating with and engaging budget managers in the development of the FY2026 budget. A focus of this engagement has been accuracy of departmental budgets and increasing transparency into the budget development objectives. Adjustments have been made to departmental budgets to be more in line with historical spending.

The following factors were primary considerations in developing the FY2026 budget.

REVENUE

Property Taxes

The College's largest source of revenue is local property taxes representing 64.4% of operating revenues. At the time the FY2026 budget was prepared, the 2024 tax extension was known, however, the 2025 tax extension will not be known until spring 2026. The FY2026 budget reflects an overall increase of approximately 3.8% in property taxes due to inflationary pressures resulting in higher Estimated Assessed Values of property. An increase of approximately 3.5% in property taxes is reflected in the operating funds for the 2025 tax extension.

State Fiscal Situation and College Funding

The State passed a FY2026 budget that includes up to a 3.0% increase in funding for community colleges. State funding represents 8.4% of total revenues in the College's operating budget. The College continues its practice to not rely on State funding to support operating expenses. This budgeting practice was instituted in 2011. While State funding is budgeted as revenue, a similar amount is budgeted as a transfer to the Operations and Maintenance, Restricted Fund to support future capital, deferred maintenance, or equipment needs; to the Bond and Interest Fund to support debt service on the 2023 Alternate Revenue Bonds; or budgeted to support one-time capital purchases.

Many of the State FY2026 higher education capital funding allocations are still on hold as of the date of the FY2026 budget. In FY2026, the College is allocated \$12.7 million in State capital funding toward a new Technical Education Center (TEC) building and \$2.9 million to replace Building A. However, these funds have been allocated but not appropriated in recent years and it is unknown if or when that funding will be released. Due to the urgency to address the needs of district employers and support high-demand enrollment areas, the College has shifted the TEC project to local funding and is working with legislators to move state funding to different projects or have the funds released directly to the College for support of the either the TEC project or another capital project

The College will continue to monitor the general financial condition of the State, all related activity, and possible effects on the College.

Tuition and Fees

Tuition and fees revenues represents 23.3% of the operating budget for FY2026. In February 2025, the board of trustees approved an increase of a \$3 per credit hour tuition rate for FY2026 and continued to endorse a tuition pricing philosophy that focuses on competitive rates that provide sufficient funds to meet student expectations for services. FY2025 credit hours will finish the year above FY2024 totals. The FY2026 budget reflects continued growth in student enrollment.

OTHER MAJOR FACTORS

The Illinois Community College Board base operating grant includes an equalization grant, which increased significantly for FY2025. It is uncertain if this increase will be sustained in future years at this level and has not been fully recognized in FY2026 to avoid reliance on an uncertain revenue stream.

The Federal Reserve continues to monitor inflation and has indicated interest rates may decrease as inflation approaches target levels. The College's investment portfolio is positioned to support budgeted investment income in light of possible changes to interest rates.

The Strategic Enrollment Plan kicked off in FY2023 with three major goals: grow new student enrollment, grow fall-to-fall persistence and grow FAFSA (Federal Application for Student Aid) completion rates. Positive movement towards reaching these goals supports the projected increase in credit hours and tuition and fees revenue in FY2026.

EXPENDITURES

Salaries and Benefits

Salaries and benefits represent approximately 64.9% of the operating budget of the College. Medical insurance inflation has been trending near 8.0% over the past two fiscal years. Administrators and managers are being encouraged to consider reanalysis of business processes and reassignments of existing functions when vacancies occur or new position needs are identified. Salaries for full-time faculty are driven by contractual parameters. A three-year collective bargaining agreement with full-time faculty covering fiscal years 2023 through 2025 expired June 30, 2025. Negotiations are ongoing for a new three-year collective bargaining agreement. Credit adjunct faculty wages are budgeted based on anticipated enrollment combined with contractual parameters. Adult Education is a grant-funded program with a specified funding level budgeted from the Operating Funds. Credit adjunct faculty are expected to ratify a one-year collective bargaining agreement in July 2025. Adult Education faculty ratified a collective bargaining agreement in 2024 for four years. The College utilizes an offset to the salary budget for unfilled positions and other salary savings of 3.0% for FY2026 and FY2025.

Fringe benefits for each employee are budgeted based on current benefit elections plus any anticipated change in the rates. While the College anticipates increases in medical insurance premium rates, based on current employment levels, market trends, historical claims, and the recent claims experience, the College estimates an overall increase of 3.42% in total employee benefit costs after employee contributions.

Benefits related to three pension and retirement benefit plans were also taken into consideration during the budgeting process.

The first program relates to the voluntary retirement program the College had in place through June 30, 2000. If specified criteria were met at the retirement date, an employee could have received medical insurance benefits for life for both the employee and their spouse. Currently, there are 50 participants in this program with all receiving these benefits. The College completes an actuarial study at the end of each fiscal year for this program. It continues to be fully funded with a liability of \$314,246 as of June 30, 2024.

The second program relates to the State Universities Retirement System (SURS) pension. This program is significantly underfunded by the State. The College currently does not pay a direct employer contribution to SURS, however, the State continues to charge institutions for increases in a retiree's compensation in excess of 6% that impact a retiree's calculated pension benefits.

The final program is the College Insurance Program (CIP), which provides health insurance benefits to retirees. Effective July 1, 2025, the contribution rate for the College and employees increased from 0.85% to 0.95% for FY2026. Annual increases are expected and will be determined by the State of Illinois' Department of Central Management Services within limitations set forth in the FY2024 Budget Implementation Bill, Public Act 103-1008. The rate increases are intended to address the significant bill backlog of the CIP plan. Retirees pay a health insurance premium and the State is to fund the residual of the plan. The FY2024 financial statements reflect a liability of \$12.5 million, which is the College's proportionate share of the CIP unfunded liability. The College continuously monitors State discussions related to the CIP program for any actual obligation to pay this amount, or some portion thereof, that could ensue.

It is worth noting that the College had fully reserved the entire \$12.5 million as of June 30, 2024 for these potential liabilities related to the State retirement programs and currently plans to continue this practice.

Capital Projects

The primary funding source for capital projects comes from reserves of more than \$73 million in the Operations and Maintenance, Restricted Fund. In addition to reserves, the Board authorized the issuance of up to \$30 million of Alternate Revenue Bonds to support the construction of the TCE building. Details on this bond issue are included below in Debt Management. FY2026 funding of the TEC building project will be covered by reserves. Bond proceeds were exhausted in FY2025.

As described above, the FY2026 budget process is incorporating a pooled budget approach for capital projects. At the time of publishing, capital project requests are being reviewed. The process will allow for approval of projects at multiple points throughout the year. Approved projects will focus on deferred maintenance, maintenance of student services, and state mandated projects.

Capital planning is ongoing with a focus on deferred maintenance and maintaining facilities to meet student needs.

The following table reflects approximately \$39.0 million in major capital projects included in the FY2026 Operations and Maintenance, Restricted Fund budget.

Projects Included in the Operations and Maintenance, Restricted Fund FY2026 Budget	Amount
 TEC Building Bond Proceed Projects - TBD Tennis Court Renovation Fox Valley Exterior Windows Capital Projects Pool Dickson Community Board Room Dickson Roof and Skylight replacement Erickson HVAC Project 	
• Ellekson II v AC I lojeet	718,728

The windows and HVAC projects reflect the total estimated costs of the projects, but they are slated for 75% funding from the State of Illinois. Both are carried forward from FY2025.

For several years, State funding for capital projects has been problematic so the College has focused on projects it can fund with its own resources. The FY2026 budget includes a \$2.3 million transfer of State funding, as noted above.

Non-Capital Major Projects and Other Expenditures

The College has taken a conservative approach with the FY2026 operating budget with total operating expenditures, excluding transfers to other funds, at \$79.9 million as compared to \$77.5 million for the FY2025 budget. This represents a 3.2% increase in operating expenditures, which includes implementing new technologies supporting students and employees, increased academic and maintenance expenses with the opening of the TEC building, and supporting strategic initiatives identified in RISE 2030.

Requests for non-capital major projects are being considered at the time of publishing. Similar to capital projects, non-capital major projects will be funded from a pooled budget with opportunities for funding at multiple points throughout the fiscal year.

Evaluation of equipment purchase requests of \$1,000 or more continued using a zerobased budgeting approach. All other expenditures are budgeted based on specific needs or initiatives. The College has looked at every expense and has strived to include all prioritized needs within the budget with continued review throughout the fiscal year. We have successfully prepared a balanced operating budget that will allow the College to serve the students and our community.

The Budget Stabilization Fund (BSF) was established with the closure of FY2021. While there are no formal restrictions on the BSF, guideline recommendations that take into consideration the college's post-pandemic recovery and operations were developed and approved by the board of trustees in August 2022. Two specific initiatives are included in the FY2026 BSF budget. The first is continuing an institutionally funded Waubonsee Success Scholarship that began in fall 2022 in support of both enrollments and retention. The second is funding the Strategic Plan and initiatives identified from the plan. In light of the uncertainty of some federally funded grant programs, an allowance to support grant funded activity if funding is reduced is also included in the BSF budget.

Budget Management and Other Assumptions

The College budgets and records its transactions in the following funds:

- The Education Fund and the Operations and Maintenance Fund are considered the Operating Funds of the College.
- The Budget Stabilization Fund is used to support strategic priorities or one-time purchases. Comprehensive guidelines for use are under development. Budgeted expenditures in this fund may exceed budgeted revenue since there is not a specific revenue stream for this fund and projects may take more than one year to complete.

- The Bond and Interest; Audit; and Liability, Protection and Settlement funds are used to account for revenue sources that are restricted for specific purposes through the property tax levy. The Bond and Interest Fund also accounts for repayment of the alternate revenue bonds issued by the College.
- The Operations and Maintenance, Restricted Fund is used to account for funds reserved for capital improvements within the College inclusive of bond proceeds. Budgeted expenditures in this fund may exceed budgeted revenue since projects may take more than one year to complete and funding may accumulate for several years to reach the cost of a project. A sub-fund, the Technology and Academic Equipment Fund, is for all types of technology and major academic equipment required by the College and supports the maintenance, operations, and technology needs of the College to ensure a long-term, stable funding source for identified needs. This fund also accounts for the issuance and spending of bond proceeds that are anticipated to be issued in FY2026. This issuance will be supported by the debt service extension base.
- The Auto Technology and Auto Body Repair, Bookstore, Health Insurance, and Retiree Medical and Retirement funds are the auxiliary funds units within the College. These funds are used to account for college services where a fee is charged and the activity is intended to be self-supporting. Following are assumptions by fund:

Automotive Technology and Auto Body Repair: Break-even.

Bookstore: Minimal profit while offering books in a variety of methods to provide more affordable options for students.

Health Insurance: Break-even with budgeted expenditures. Funded by assessing fees to various college funds for health insurance benefits.

Retiree Medical and Retirement: Annual actuarial study to ensure liability is fully funded. Subsidized by Operating Fund, when necessary, to achieve and maintain fully funded status.

- The Restricted Purposes funds are not included in the College's budget. The revenue sources for these funds are primarily grants, which are undeterminable at the time of the budget and vary from year to year. A budget is adopted upon notification from the granting agency for each grant.
- The Trust and Agency Fund is not included in the College's budget as it includes funds for which the College acts as the fiduciary and that are not subject to appropriation.

The College maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget. The legal level of budgetary control, the level at which expenditures cannot exceed the budget amount, is established at the fund level. Transfers are allowed between various accounts within a fund but may not exceed in aggregate 10% of the total budget for that fund. If a transfer is needed in excess of the 10% aggregate for that fund, the board of trustees is required to amend the original budget. The College has a board guideline to adopt a balanced operating budget. A balanced budget has funding resources exceeding or equivalent to budgeted expenditures and may include the allocation of prior year excess or fund balance to offset current year anticipated expenditures. The College is pleased to present a balanced operating budget for the FY2026 budget.

The College maintains an encumbrance accounting system as one technique to accomplish budgetary control. Encumbered amounts lapse at year-end.

DEBT MANAGEMENT

On April 18, 2023, Moody's Investor Services (MIS) upgraded the rating of the College's general obligation unlimited tax and general obligation limited tax ratings to Aaa from Aa1. Aaa is the highest possible rating. This upgrade reflects years of conservative fiscal management, a large and diverse tax base, strong reserves, and a low debt burden.

On April 19, 2023, the Board authorized the issuance of General Obligation Bonds (Alternative Revenue Source) for the purpose of constructing and equipping a new Technical Education Center building. The College identified the Base Operating Grant from the State as the alternative revenue source, which is consistent with the College's practice of utilizing State funding for non-operating activities. By law, the pledged revenue source must provide at least 1.25 times annual debt service coverage. Estimated annual debt service coverage is 2.5 times. The bonds closed on July 17, 2023 with a par value of \$27,820,000 with a true interest cost of 3.67%. This bond issue received a credit rating of Aaa from MIS.

The debt service extension base (DSEB) supports debt service of the college, in particular the Series 2021 A bonds. The Series 2021A bonds will be paid in full in December 2025. The college intends to issue debt in FY2026 to the extent the debt service will be covered with the DSEB. Bond proceeds are estimated to be \$8 million and will be used to fund deferred maintenance and/or construction projects. Proceeds and project expenditures are included in the Operations and Maintenance, Restricted fund.

State statute allows the College to incur regular debt up to 2.875% of the College district's equalized assessed valuation (EAV). Presently, the College has the capacity to issue debt up to \$419,225,287. The College's current debt that is subject to the limit is \$51,782,353 or 12.4% of the allowable limit.

Debt Service to maturity on these issues is as follows:

General Obligation Bonds

<u>Fiscal Year</u>	<u>Principal</u>	Interest	<u>Total</u>
2026	4,865,000	1,472,935	6,337,935
2027	4,635,000	1,387,994	6,022,994
2028	4,720,000	1,301,069	6,021,069
2029	4,810,000	1,211,269	6,021,269
2030	4,905,000	1,118,594	6,023,594
2031	5,000,000	1,020,184	6,020,184
2032	1,285,000	937,700	2,222,700
2033	1,350,000	873,450	2,223,450
2034	1,420,000	805,950	2,225,950
2035	1,490,000	734,950	2,224,950
2036	1,565,000	660,450	2,225,450
2037	1,645,000	582,200	2,227,200
2038	1,725,000	499,950	2,224,950
2039	1,810,000	413,700	2,223,700
2040	1,900,000	323,200	2,223,200
2041	1,980,000	247,200	2,227,200
2042	2,060,000	168,000	2,228,000
2043	2,140,000	85,600	2,225,600
Total	<u>\$49,305,000</u>	<u>\$13,844,395</u>	<u>\$63,149,395</u>

FUND BALANCE, RETAINED EARNINGS AND OPERATING FUNDS GUIDELINE

Fund balance is defined as the net worth of a governmental fund, measured by total assets minus total liabilities. Retained earnings encompasses the same definition in auxiliary services funds. Certain funds may have additional restrictions but in general, the net worth represents resources that can be used for purposes of the fund they are reported in.

The board of trustees endorsed the College utilizing a methodology prescribed by the Government Finance Officer's Association to establish reserve targets. The model includes both a comprehensive review of reserves and a thorough assessment of key financial risks facing the College. In July 2022, a guideline to maintain an Operating Fund reserve target of 30% to 40% of budgeted Operating Fund expenditures was adopted. Projected net position for the Operating Fund is approximately 40% of the FY2026 budgeted expenditures. The College remains conservative and fiscally responsible by the adoption of and adherence to a balanced Operating Fund budget. This approach has allowed the College to achieve and maintain the net position guideline, which facilitates uninterrupted operations and continued services to the College community.

The FY2025 budget will have an operating surplus. This surplus will impact the Operating fund reserve target. Management will present a distribution plan of the surplus to the Board once the final amount is determined.

RISK MANAGEMENT

The College purchases commercial insurance to cover risks related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The College participates in the Illinois Community College Risk Management Consortium (the Consortium), which was established in 1981 by several Chicago area community colleges as a means of reducing the cost of general liability insurance. The Consortium is a public entity risk pool currently operating as a common risk management and insurance program for the member colleges. The main purpose of the Consortium is to jointly self-insure certain risks up to an agreed upon retention limit and to obtain excess catastrophic coverage and aggregate stop-loss reinsurance over the selected retention limits. Additionally, the College bonds personnel with access to material amounts of funds.

The College is self-insured for health insurance. The College's third-party administrator (TPA) processes all claims for the College and is reimbursed monthly for the claims paid in the previous month. The College, through the TPA, has specific and aggregate excess insurance to limit its exposure.

Budget Section

- FY2024 Audited and FY2025 Budget information is reported on an accrual basis.
- Actual information as of April 30, 2025 is reported on a cash basis.

SCHEDULE OF BUDGETED OPERATING REVENUES BY SOURCE

	Education Fund	Operations and Maintenance Fund	Total Operating Funds	Percent of Total
LOCAL GOVERNMENT				
Property Taxes	\$ 47,200,000	\$ 8,750,000	\$ 55,950,000	
Corporate Personal Property Replacement Taxes	1,000,000	-	1,000,000	
Chargeback Revenue	-	-	-	
Other Local Sources	-	-	-	
Total Local Government	\$ 48,200,000	\$ 8,750,000	\$ 56,950,000	64.4%
STATE GOVERNMENT				
ICCB Base Operating Grants	\$ 7,010,739	\$ -	\$ 7,010,739	
ICCB Square Footage Grant	-	-	-	
ICCB-Career and Technical Education	409,650	-	409,650	
Other State Sources	-	-	-	
Total State Government	\$ 7,420,389	\$ -	\$ 7,420,389	8.4%
FEDERAL GOVERNMENT				
Other Federal Sources	\$ 145,000	\$ -	\$ 145,000	
Total Federal Government	\$ 145,000	\$ -	\$ 145,000	0.2%
TUITION AND FEES				
Tuition	\$ 18,800,000	\$ -	\$ 18,800,000	
Fees	1,865,500	-	1,865,500	
Other Student Sources	-	-	-	
Total Tuition and Fees	\$ 20,665,500	\$ -	\$ 20,665,500	23.3%
OTHER REVENUES				
Sales and Service Fees	\$ 727,000	\$ -	\$ 727,000	
Facilities Revenue	120,000	25,000	145,000	
Investment Revenue	1,175,000	220,500	1,395,500	
Other Revenue	35,000	-	35,000	
Total Other Revenues	\$ 2,057,000	\$ 245,500	\$ 2,302,500	2.6%
OTHER FINANCING SOURCES (USES)				
Transfers from Other Funds	\$ -	\$ 1,135,000	\$ 1,135,000	
Total Other Financing Sources (Uses)	\$ -	\$ 1,135,000 \$ 1,135,000	\$ 1,135,000 \$ 1,135,000	1.2%
TOTAL REVENUES AND OTHER				
FINANCING SOURCES (USES)	\$ 78,487,889	\$ 10,130,500	\$ 88,618,389	100.0%

For the Fiscal Year Ending June 30, 2026

BUDGETED OPERATING REVENUES BY SOURCE



Fiscal Year 2026

SCHEDULE OF BUDGETED OPERATING EXPENDITURES

		Education Fund		Operations and Maintenance Fund		Total Operating Funds	Percent of Total
BY FUNCTION							
Instruction	\$	24,008,271	\$		\$	24,008,270	27.2%
Academic Support		4,004,597				4,004,597	4.5%
Student Services		12,663,933		-		12,663,933	14.3%
Public Service		1,052,146		-		1,052,146	1.2%
Operation/Maintenance of Plant		6,000		10,106,290		10,112,290	11.4%
Institutional Support		27,224,050		-		27,224,050	30.8%
Waivers and Institutional Scholarships		878,000		-		878,000	1.0%
Operating Transfers Out		8,384,450		-		8,384,450	9.5%
TOTAL EXPENDITURES BY FUNCTION	\$	78,221,447	\$	10,106,290	\$	88,327,736	100.0%
BY OBJECT							
Salaries	\$	43,813,986	\$	3,452,450	\$	47,266,436	53.5%
Employee Benefits		8,392,994		757,229		9,150,223	10.4%
Contractual Services		6,471,891		1,927,750		8,399,641	9.5%
General Material and Supplies		7,253,190		612,236		7,865,426	8.9%
Conference and Meeting Expense		1,512,535		16,725		1,529,260	1.7%
Fixed Charges		246,000		13,400		259,400	0.3%
Utilites		-		3,075,400		3,075,400	3.5%
Capital Outlay		-		-		-	0.0%
Waivers and Institutional Scholarships		735,000		-		735,000	0.8%
Other		1,411,400		251,100		1,662,500	1.9%
Operating Transfers Out		8,384,450		-		8,384,450	9.5%
TOTAL EXPENDITURES BY OBJECT	\$	78,221,446	\$	10,106,290	\$	88,327,736	100.0%

For the Fiscal Year Ending June 30, 2026

BUDGETED OPERATING EXPENDITURES



Fiscal Year 2026

BUDGETED REVENUES AND EXPENDITURES - ALL FUNDS

		Adopted Budget FY2024	J	une 30, 2024 Audited FY2024		Adopted Budget FY2025	A	pril 30, 2025 Actual FY2025	Proposed Budget FY2026		
REVENUES											
Property Taxes	\$	56,694,416	\$	57,103,659	\$	59,501,513	\$	29,249,230	\$	61,734,804	
Corporate Personal Property Replacement Tax		2,216,472		2,049,360		1,250,000		1,057,974		1,000,000	
Chargeback Revenue		-		-		-		-		-	
Bond Proceeds		19,496,191		30,307,415		-		-		8,000,000	
Illinois Community College Board		6,464,147		6,549,347		8,243,174		7,237,572		7,420,389	
Other State Government		5,762,414		(4,574,631)		5,762,414		-		4,262,414	
Other Local Government		-		-		-		59,608		-	
Federal Government		145,000		223,011		145,000		159,219		145,000	
Student Tuition		17,200,000		17,687,451		17,850,000		13,903,016		18,800,000	
Student Fees		1,815,500		1,893,030		1,640,500		1,461,687		1,865,500	
Sales and Service Fees		12,659,600		11,998,763		12,810,462		11,352,465		14,255,000	
Facilities Revenue		205,000		252,026		145,000		136,003		145,000	
Investment Income		7,678,500		11,209,622		7,311,500		10,872,443		6,525,500	
Miscellaneous		45,000		906,854		41,000		92,623		40,700	
TOTAL REVENUES	\$	130,382,240	\$	135,605,907	\$	114,700,563	\$	75,581,840	\$	124,194,307	
EXPENDITURES BY OBJECT											
Salaries	\$	44,880,529	\$	44,087,911	\$	46,520,010	\$	38,236,133	\$	49,613,280	
Employee Benefits		21,447,617		6,987,987		21,488,968		14,246,145		22,211,766	
Contractual Services		17,236,334		10,361,550		16,826,782		9,998,161		13,923,587	
General Materials and Supplies		13,490,741		9,818,629		11,245,405		8,415,210		14,914,602	
Conference and Meeting Expense		1,423,313		861,162		1,765,316		753,452		1,558,210	
Fixed Charges		6,746,434		7,679,327		7,721,981		5,791,026		7,524,556	
Utilities		2,396,400		2,609,453		2,844,800		2,109,088		3,111,400	
Capital Outlay		22,511,276		6,752,749		47,900,563		25,700,713		33,203,450	
Waivers and Institutional Scholarships		2,301,029		1,748,799		1,434,055		1,383,574		1,435,000	
Other		59,650		1,554,058		1,981,050		222,906		1,803,850	
TOTAL EXPENDITURES BY OBJECT	\$	132,493,323	\$	92,461,625	\$	159,728,930	\$	106,856,408	\$	149,299,701	
Excess (Deficiency) of Revenues											
Over Expenditures	\$	(2,111,083)	\$	43,144,282	\$	(45,028,367)	\$	(31,274,568)	\$	(25,105,394)	
OTHER FINANCING SOURCES (USES)											
· · · · ·	¢	(200,000)	¢	(221.252)	¢	(200,000)	¢	(172,000)	¢	(200,000)	
Transfers (to)from Non-Budgeted Funds TOTAL OTHER FINANCING SOURCES (USES)	\$ \$	(200,000)	<u>\$</u> \$	(221,252) (221,252)	<u>\$</u> \$	(200,000) (200,000)	<u>\$</u> \$	(172,900) (172,900)	<u>\$</u> \$	(200,000)	
IOTAL OTHER FINANCING SOURCES (USES)	Ф	(200,000)	\$	(221,232)	\$	(200,000)	¢	(172,900)	\$	(200,000)	
Excess (Deficiency) of Revenues Over											
Expenditures and Other Sources (Uses)	\$	(2,311,083)	\$	42,923,030	\$	(45,228,367)	\$	(31,447,468)	\$	(25,305,394)	
Fund Balances at Beginning of Year	\$	162,741,216	\$	162,741,216	\$	205,664,245	\$	205,664,245	\$	174,216,777	
Change in Accounting Principle		-		-		-		-		-	
Fund Balances	\$	160,430,133	\$	205,664,246	\$	160,435,878	\$	174,216,777	\$	148,911,383	

BUDGETED REVENUES AND EXPENDITURES ALL FUNDS



FISCAL YEAR 2026 BUDGETED REVENUES

SUMMARY OF REVENUES AND EXPENDITURES - ALL FUND GROUPS

		Adopted Budget FY2024	J	June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026
Education Fund										
Total Revenues	\$	72,362,119	\$	74,779,280	\$	76,178,674	\$	48,211,664	\$	78,487,889
Total Expenditures		66,406,135		61,370,835		67,923,625		51,798,577		69,836,996
Net Transfers In (Out)		(5,713,000)		(13,734,252)		(8,022,700)		(172,900)		(8,384,450)
Operations and Maintenance Fund										
Total Revenues		8,244,500		8,763,952		8,712,500		4,560,494		8,995,500
Total Expenditures		8,708,452		8,584,247		9,547,657		7,315,344		10,106,290
Net Transfers In (Out)		541,000		41,000		900,000		-		1,135,000
Budget Stabilization Fund										
Total Revenues		900,000		1,021,129		825,000		822,518		900,000
Total Expenditures		2,350,000		2,237,809		2,500,000		1,298,374		2,300,000
Net Transfers In (Out)		-		2,000,000		-		-		-
Operations and Maintenance Restricted Fund										
Total Revenues		25,038,605		35,033,091		5,439,414		4,856,319		13,027,414
Total Expenditures		29,349,269		9,201,010		53,452,326		28,553,336		40,704,196
Net Transfers In (Out)		2,272,000		8,772,312		3,022,000		-		3,000,000
Bond and Interest Fund										
Total Revenues		5,212,416		4,462,308		4,652,013		2,256,625		4,187,304
Total Expenditures		5,539,414		5,533,952		6,567,857		4,883,749		6,339,436
Net Transfers In (Out)		1,200,000		1,199,687		2,225,700		-		2,224,450
Auxiliary Services Fund										
Total Revenues		16,860,600		9,706,994		17,048,462		13,744,997		16,693,700
Total Expenditures		17,123,486		2,808,691		16,454,091		10,385,128		16,449,081
Net Transfers In (Out)		-		-		-		-		-
Audit Fund										
Total Revenues		103,000		103,018		107,500		53,859		107,500
Total Expenditures		94,000		93,500		97,000		96,230		100,000
Net Transfers In (Out)		-		-		-		-		-
Liability, Protection Settlement Fund										
Total Revenues		1,476,000		1,517,120		1,562,000		846,797		1,640,000
Total Expenditures		2,921,867		2,631,074		3,185,674		2,524,949		3,463,002
Net Transfers In (Out)		1,500,000		1,500,000		1,675,000		-		1,825,000
Working Cash Fund										
Total Revenues		185,000		219,015		175,000		228,567		155,000
Total Expenditures		700		507		700		721		700
Net Transfers In (Out)		-		-		-		-		-

EDUCATION FUND

		Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026
REVENUES										
Property Taxes	\$	42,821,000	\$	43,193,804	\$	45,125,000	\$	22,157,707	\$	47,200,000
Corporate Personal Property Replacement Tax		2,216,472		2,049,360		1,250,000		1,057,974		1,000,000
Chargeback Revenue		-		-		-		-		-
Other Local Government		-		-		-		59,608		-
Illinois Community College Board		6,464,147		6,549,347		8,243,174		7,237,572		7,420,389
Other State Government		-		-		-		-		-
Federal Government		145,000		223,011		145,000		159,219		145,000
Student Tuition		17,200,000		17,687,451		17,850,000		13,903,016		18,800,000
Student Fees		1,815,500		1,893,030		1,640,500		1,461,687		1,865,500
Sales and Service Fees		780,000		690,759		720,000		537,111		727,000
Facilities Revenue		180,000		117,167		120,000		114,853		120,000
Investment Income		705,000		1,746,988		1,050,000		1,471,924		1,175,000
Miscellaneous		35,000		628,363		35,000		50,993		35,000
TOTAL REVENUES	\$	72,362,119	\$	74,779,280	\$	76,178,674	\$	48,211,664	\$	78,487,889
EXPENDITURES BY OBJECT	¢	20 685 207	¢	20 129 027	¢	40.007.007	¢	22 012 004	¢	12 012 000
Salaries	\$	39,685,307	\$	39,138,027	\$	40,987,997	\$	33,813,984	\$	43,813,986
Employee Benefits		6,830,749		7,026,795		7,585,151		6,293,822		8,392,994
Contractual Services		7,192,502		4,772,018		7,208,944		4,486,725		6,471,891
General Materials and Supplies		9,473,048		5,835,147		7,752,723		4,970,036		7,253,190
Conference and Meeting Expense		1,377,150		838,734		1,711,366		744,106		1,512,535
Fixed Charges		258,600		1,171,239		270,004		127,691		246,000
Utilities		8,400		-		8,400		-		-
Capital Outlay		379,350		809,838		233,585		408,236		-
Waivers and Institutional Scholarships		1,201,029		565,700		734,055		767,993		735,000
Other	•	-	- -	1,213,337	¢.	1,431,400	<u></u>	185,984	•	1,411,400
TOTAL EXPENDITURES BY OBJECT	\$	66,406,135	\$	61,370,835	\$	67,923,625	\$	51,798,577	\$	69,836,996
EXPENDITURES BY FUNCTION										
Instruction	\$	23,012,090	\$	22,787,594	\$	22,686,489	\$	19,660,187	\$	24,008,270
Academic Support		4,064,997		4,668,625		3,296,157		3,176,183		4,004,597
Student Services		12,206,304		11,174,291		14,627,818		9,870,059		12,663,933
Public Services		880,450		761,236		1,874,807		791,733		1,052,146
Operation/Maintenance of Plant		100,333		149,341		3,395,921		12,188		6,000
Institutional Support		24,940,932		21,264,048		21,308,378		17,520,234		27,224,050
Waivers and Institutional Scholarships		1,201,029		565,700		734,055		767,993		878,000
TOTAL EXPENDITURES BY FUNCTION	\$	66,406,135	\$	61,370,835	\$	67,923,625	\$	51,798,577	\$	69,836,996
Excess (Deficiency) of Revenues										
Over Expenditures	\$	5,955,984	\$	13,408,445	\$	8,255,049	\$	(3,586,913)	\$	8,650,893
-		-))				-,,		(-)		
OTHER FINANCING SOURCES (USES)	<u>^</u>		<u>_</u>		<u>^</u>				<u>_</u>	
Transfer from Operation and Maintenance Restricted	\$	-	\$	-	\$	-	\$	-	\$	-
Transfer from Restricted Purposes		-		9,245		-		-		-
Transfer to Budget Stabilization		-		(2,000,000)		-		-		-
Transfer to Operation and Maintenance		(541,000)		(541,000)		(900,000)		-		(1,135,000)
Transfer to Operation and Maintenance Restricted		(2,272,000)		(8,272,000)		(3,022,000)		-		(3,000,000)
Transfer to Bond & Interest		(1,200,000)		(1,200,000)		(2,225,700)		-		(2,224,450)
Transfer to Auxiliary		-		-		-		-		-
Transfer to Restricted Purposes		(200,000)		(230,497)		(200,000)		(172,900)		(200,000)
Transfer to Liability, Protection, Settlement	-	(1,500,000)		(1,500,000)		(1,675,000)		-		(1,825,000)
TOTAL OTHER FINANCING SOURCES (USES)	\$	(5,713,000)	\$	(13,734,252)	\$	(8,022,700)	\$	(172,900)	\$	(8,384,450)
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	242,984	\$	(325,807)	\$	232,349	\$	(3,759,813)	\$	266,443
Fund Balances at Beginning of Year	\$	23,790,117	\$	23,790,117	\$	23,464,310	\$	23,464,310	\$	19,704,497
Fund Balances End of Year	\$	24,033,101	\$	23,464,310	\$	23,696,659	\$	19,704,497	\$	19,970,940
	Ψ	2.,000,101	Ψ	20,101,010	Ŷ	20,000,000	÷	,,	Ψ	,

OPERATIONS AND MAINTENANCE FUND

	 Adopted Budget FY2024	June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
REVENUES									
Property Taxes	\$ 7,999,000	\$	8,013,351	\$	8,422,000	\$	4,122,475	\$	8,750,000
Illinois Community College Board	-		-		-		-		-
Other State Government	-		-		-		-		-
Federal Government	-		-		-		-		-
Facilities Revenue	25,000		134,859		25,000		21,150		25.000
Investment Income	220,500		341,249		265,500		378,318		220,500
Miscellaneous			274,493				38,551		
TOTAL REVENUES	\$ 8,244,500	\$	8,763,952	\$	8,712,500	\$	4,560,494	\$	8,995,500
EXPENDITURES BY OBJECT									
Salaries	\$ 3,083,650	\$	3,039,242	\$	3,344,908	\$	2,602,265	\$	3,452,450
Employee Benefits	591,335		624,148		680,173		540,946		757,229
Contractual Services	2,078,040		1,648,425		1,703,290		1,590,997		1,927,750
General Materials and Supplies	561,928		505,314		564,886		440,435		612,236
Conference and Meeting Expense	20,400		6,498		20,500		3,362		16,725
Fixed Charges	1,000		1,158		1,400		-		13,400
Utilities	2,345,000		2,580,698		2,731,400		2,096,922		3,075,400
Capital Outlay	25,999		178,012		-		39,378		-
Other	1,100		752		501,100		1,039		251.100
TOTAL EXPENDITURES BY OBJECT	\$ 8,708,452	\$	8,584,247	\$	9,547,657	\$	7,315,344	\$	10,106,290
EXPENDITURES BY FUNCTION									
Operation/Maintenance of Plant	\$ 8,708,452	\$	8,584,247	\$	9,547,657	\$	7,315,344	\$	10,106,290
Institutional Support	-		-		-		-		-
TOTAL EXPENDITURES BY FUNCTION	\$ 8,708,452	\$	8,584,247	\$	9,547,657	\$	7,315,344	\$	10,106,290
Excess (Deficiency) of Revenues									
Over Expenditures	\$ (463,952)	\$	179,705	\$	(835,157)	\$	(2,754,850)	\$	(1,110,790)
OTHER FINANCING SOURCES (USES)									
Transfer from Education	\$ 541,000	\$	541,000	\$	900,000	\$	-	\$	1,135,000
Transfer from Restricted Purposes	-		-		-		-		-
Transfer to Budget Stabilization	-		-		-		-		-
Transfer to Operation and Maintenance Restricted	-		(500,000)		-		-		-
Transfer to Bond & Interest	-		-		-		-		-
Transfer to Auxiliary	-		-		-		-		-
Transfer to Restricted Purposes	-		-		-		-		-
Transfer to Liability, Protection, Settlement	 -		-		-		-		-
TOTAL OTHER FINANCING SOURCES (USES)	\$ 541,000	\$	41,000	\$	900,000	\$	-	\$	1,135,000
Excess (Deficiency) of Revenues Over									
Expenditures and Other Sources (Uses)	\$ 77,048	\$	220,705	\$	64,843	\$	(2,754,850)	\$	24,210
Fund Balances at Beginning of Year	\$ 8,006,770	\$	8,006,770	\$	8,227,475	\$	8,227,475	\$	5,472,625
Fund Balances End of Year	\$ 8,083,818	\$	8,227,475	\$	8,292,318	\$	5,472,625	\$	5,496,835

BUDGET STABILIZATION FUND

	 Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
OPERATING REVENUES										
Investment Income	\$ 900,000	\$	1,021,129	\$	825,000	\$	822,518	\$	900,000	
Miscellaneous	 -		-		-		-		-	
TOTAL OPERATING REVENUES	\$ 900,000	\$	1,021,129	\$	825,000	\$	822,518	\$	900,000	
OPERATING EXPENSES										
Salaries	\$ 150,000	\$	1,751	\$	-	\$	-	\$	-	
Employee Benefits	-		111		-		-		-	
Contractual Services	364,764		812,093		1,800,000		682,268		600,000	
General Materials and Supplies	-		2,500		-		525		1,000,000	
Conference and Meeting Expense	-		359		-		-		-	
Capital Outlay	735,236		237,896		-		-		-	
Waivers and Institutional Scholarships	 1,100,000		1,183,099		700,000		615,581		700,000	
TOTAL OPERATING EXPENSES	\$ 2,350,000	\$	2,237,809	\$	2,500,000	\$	1,298,374	\$	2,300,000	
OTHER FINANCING SOURCES (USES)										
Transfers from Other Funds	\$ -	\$	2,000,000	\$	-	\$	-	\$	-	
Transfer to Restricted	 -		-		-		-		-	
TOTAL OTHER FINANCING SOURCES (USES)	\$ -	\$	2,000,000	\$	-	\$	-	\$	-	
Net Income (Loss)	\$ (1,450,000)	\$	783,320	\$	(1,675,000)	\$	(475,856)	\$	(1,400,000)	
Retained Earnings at Beginning of Year	\$ 22,515,100	\$	22,515,100	\$	23,298,420	\$	23,298,420	\$	22,822,564	
Retained Earnings End of Year	\$ 21,065,100	\$	23,298,420	\$	21,623,420	\$	22,822,564	\$	21,422,564	

OPERATIONS AND MAINTENANCE, RESTRICTED FUND

	Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
REVENUES										
Bond Proceeds	\$	19,496,191	\$	30,307,415	\$	-	\$	-	\$	8,000,000
Other State Government		2,762,414		-		2,762,414		-		2,762,414
Federal Government		-		-		-		-		-
Facilities Revenue		-		-		-		-		-
Investment Income		2,775,000		4,725,039		2,672,000		4,855,389		2,260,000
Miscellaneous		5,000		637		5,000		930		5,000
TOTAL REVENUES	\$	25,038,605	\$	35,033,091	\$	5,439,414	\$	4,856,319	\$	13,027,414
EXPENDITURES BY OBJECT										
Salaries	\$	-	\$	-	\$	-	\$	-	\$	-
Employee Benefits		-		-		-		-		-
Contractual Services		7,217,828		2,891,647		5,774,448		3,074,293		4,489,846
General Materials and Supplies		750,000		468,363		-		217,107		2,900,000
Conference and Meeting Expense		-		-		-		-		-
Fixed Charges		-		-		-		-		-
Utilities		-		-		-		-		-
Capital Outlay		21,370,441		5,527,003		47,666,878		25,253,099		33,203,350
Other		11,000		313,997		11,000		8,837		111,000
TOTAL EXPENDITURES BY OBJECT	\$	29,349,269	\$	9,201,010	\$	53,452,326	\$	28,553,336	\$	40,704,196
EXPENDITURES BY FUNCTION										
Operation/Maintenance of Plant	\$	28,599,269	\$	8,887,013	\$	52,702,326	\$	28,553,336	\$	39,604,196
Institutional Support		750,000		313,997		750,000		-		1,100,000
TOTAL EXPENDITURES BY FUNCTION	\$	29,349,269	\$	9,201,010	\$	53,452,326	\$	28,553,336	\$	40,704,196
Excess (Deficiency) of Revenues										
Over Expenditures	\$	(4,310,664)	\$	25,832,081	\$	(48,012,912)	\$	(23,697,017)	\$	(27,676,782)
OTHER FINANCING SOURCES (USES)										
Transfers from Other Funds	\$	2,272,000	\$	8,772,312	\$	3,022,000	\$	-	\$	3,000,000
Transfers to Other Funds		-		-		-		-		-
TOTAL OTHER FINANCING SOURCES (USES)	\$	2,272,000	\$	8,772,312	\$	3,022,000	\$	-	\$	3,000,000
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	(2,038,664)	\$	34,604,393	\$	(44,990,912)	\$	(23,697,017)	\$	(24,676,782)
Fund Balances at Beginning of Year	\$	78,037,162	\$	78,037,162	\$	112,641,555	\$	112,641,555	\$	88,944,538
Fund Balances End of Year	\$	75,998,498	\$	112,641,555	\$	67,650,643	\$	88,944,538	\$	64,267,756

BOND AND INTEREST FUND

	Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
REVENUES										
Property Taxes	\$	4,358,416	\$	4,379,521	\$	4,360,013	\$	2,188,197	\$	4,132,304
Investment Income		854,000		82,787		292,000		68,428		55,000
Miscellaneous		-		-				-		-
TOTAL REVENUES	\$	5,212,416	\$	4,462,308	\$	4,652,013	\$	2,256,625	\$	4,187,304
EXPENDITURES BY OBJECT										
Fixed Charges	\$	5,538,414	\$	5,533,952	\$	6,567,857	\$	4,883,749	\$	6,339,436
Other		1,000		-				-		-
TOTAL EXPENDITURES BY OBJECT	\$	5,539,414	\$	5,533,952	\$	6,567,857	\$	4,883,749	\$	6,339,436
EXPENDITURES BY FUNCTION										
Institutional Support	\$	5,539,414	\$	5,533,952	\$	6,567,857	\$	4,883,749	\$	6,339,436
TOTAL EXPENDITURES BY FUNCTION	\$	5,539,414	\$	5,533,952	\$	6,567,857	\$	4,883,749	\$	6,339,436
Excess (Deficiency) of Revenues										
Over Expenditures	\$	(326,998)	\$	(1,071,644)	\$	(1,915,844)	\$	(2,627,124)	\$	(2,152,132)
OTHER FINANCING SOURCES (USES)										
Transfers from Other Funds	\$	1,200,000	\$	1,199,687	\$	2,225,700	\$	-	\$	2,224,450
TOTAL OTHER FINANCING SOURCES (USES)	\$	1,200,000	\$	1,199,687	\$	2,225,700	\$	-	\$	2,224,450
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	873,002	\$	128,043	\$	309,856	\$	(2,627,124)	\$	72,318
Fund Balances at Beginning of Year	\$	2,486,691	\$	2,486,691	\$	2,614,734	\$	2,614,734	\$	(12,390)
Fund Balances End of Year	\$	3,359,693	\$	2,614,734	\$	2,924,590	\$	(12,390)	\$	59,928

AUXILIARY SERVICES FUND BOOKSTORE

	A 1 		Ju	June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
OPERATING REVENUES											
Sales and Service Fees	\$	3,655,000	\$	3,395,414	\$	3,300,000	\$	3,160,977	\$	3,920,000	
Investment Income		170,000		189,950		155,000		158,038		125,000	
Miscellaneous		5,000		2,271		1,000		928		700	
TOTAL OPERATING REVENUES	\$	3,830,000	\$	3,587,635	\$	3,456,000	\$	3,319,943	\$	4,045,700	
OPERATING EXPENSES											
Salaries	\$	776,540	\$	787,337	\$	813,971	\$	632,929	\$	813,623	
Employee Benefits		107,636		128,763		137,959		108,131		128,617	
Contractual Services		46,600		40,285		500		-		500	
General Materials and Supplies		2,566,590		2,877,281		2,776,566		2,683,131		2,984,246	
Conference and Meeting Expense		10,450		7,670		18,075		3,594		13,575	
Fixed Charges		106,720		106,720		106,720		-		106,720	
Depreciation		-		709		-		-		-	
Capital Outlay		250		-		100		-		100	
Other		25,200		14,608		16,200		11,882		15,250	
TOTAL OPERATING EXPENSES	\$	3,639,986	\$	3,963,373	\$	3,870,091	\$	3,439,667	\$	4,062,631	
OTHER FINANCING SOURCES (USES)											
Transfer from Restricted	\$	-	\$	-	\$	-	\$	-	\$	-	
Transfers to Education		-		-		-		-		-	
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-	
Net Income (Loss)	\$	190,014	\$	(375,738)	\$	(414,091)	\$	(119,724)	\$	(16,931)	
Retained Earnings at Beginning of Year	\$	4,931,029	\$	4,931,029	\$	4,555,291	\$	4,555,291	\$	4,435,567	
Retained Earnings End of Year	\$	5,121,043	\$	4,555,291	\$	4,141,200	\$	4,435,567	\$	4,418,636	

AUXILIARY SERVICES FUND AUTOMOTIVE TECHNOLOGY AND AUTO BODY REPAIR

	Adopted Budget FY2024		Budget Audited		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
OPERATING REVENUES										
Sales and Service Fees	\$	66,000	\$	65,995	\$	76,000	\$	61,484	\$	88,000
Miscellaneous		-		-		-		-		-
TOTAL OPERATING REVENUES	\$	66,000	\$	65,995	\$	76,000	\$	61,484	\$	88,000
OPERATING EXPENSES										
General Materials and Supplies	\$	63,000	\$	61,820	\$	73,500	\$	44,370	\$	87,200
Other		-		-		-		-		-
TOTAL OPERATING EXPENSES	\$	63,000	\$	61,820	\$	73,500	\$	44,370	\$	87,200
OTHER FINANCING SOURCES (USES)										
Transfers from Restricted	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income (Loss)	\$	3,000	\$	4,175	\$	2,500	\$	17,114	\$	800
Retained Earnings at Beginning of Year	\$	130,869	\$	130,869	\$	135,044	\$	135,044	\$	152,158
Retained Earnings	\$	133,869	\$	135,044	\$	137,544	\$	152,158	\$	152,958

AUXILIARY SERVICES FUND HEALTH INSURANCE

	Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
OPERATING REVENUES										
Sales and Service Fees	\$	8,158,600	\$	7,846,595	\$	8,714,462	\$	7,592,893	\$	9,520,000
Investment Income		206,000		654,488		192,000		269,687		215,000
Miscellaneous		-		-		-		-		-
TOTAL OPERATING REVENUES	\$	8,364,600	\$	8,501,083	\$	8,906,462	\$	7,862,580	\$	9,735,000
OPERATING EXPENSES										
Employee Benefits	\$	8,150,000	\$	7,843,645	\$	8,740,000	\$	6,757,333	\$	10,035,000
Other		10,500		2,671		10,500		2,982		4,250
TOTAL OPERATING EXPENSES	\$	8,160,500	\$	7,846,316	\$	8,750,500	\$	6,760,315	\$	10,039,250
OTHER FINANCING SOURCES (USES) Transfers from Other Funds	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income (Loss)	\$	204,100	\$	654,767	\$	155,962	\$	1,102,265	\$	(304,250)
Retained Earnings at Beginning of Year	\$	4,354,723	\$	4,354,723	\$	5,009,490	\$	5,009,490	\$	6,111,755
Retained Earnings End of Year	\$	4,558,823	\$	5,009,490	\$	5,165,452	\$	6,111,755	\$	5,807,505

AUXILIARY SERVICES FUND RETIREE MEDICAL INSURANCE AND RETIREMENT

	Adopted Budget FY2024		Audited		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
OPERATING REVENUES										
Other State Government	\$	3,000,000	\$	(4,574,631)	\$	3,000,000	\$	-	\$	1,500,000
Investment Income		1,600,000		2,126,912		1,610,000		2,500,990		1,325,000
Miscellaneous		-		-		-		-		-
TOTAL OPERATING REVENUES	\$	4,600,000	\$	(2,447,719)	\$	4,610,000	\$	2,500,990	\$	2,825,000
OPERATING EXPENSES										
Employee Benefits	\$	5,250,000	\$	(9,070,883)	\$	3,750,000	\$	129,474	\$	2,250,000
Other		10,000		8,065		10,000		11,302		10,000
TOTAL OPERATING EXPENSES	\$	5,260,000	\$	(9,062,818)	\$	3,760,000	\$	140,776	\$	2,260,000
OTHER FINANCING SOURCES (USES) Transfers from Other Funds	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income (Loss)	\$	(660,000)	\$	6,615,099	\$	850,000	\$	2,360,214	\$	565,000
Retained Earnings at Beginning of Year	\$	10,745,605	\$	10,745,605	\$	17,360,704	\$	17,360,704	\$	19,720,918
Retained Earnings	\$	10,085,605	\$	17,360,704	\$	18,210,704	\$	19,720,918	\$	20,285,918

AUDIT FUND

	Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
REVENUES										
Property Taxes	\$	103,000	\$	101,928	\$	107,500	\$	52,638	\$	107,500
Interest Revenue		-		1,090		-		1,221		-
TOTAL REVENUES	\$	103,000	\$	103,018	\$	107,500	\$	53,859	\$	107,500
EXPENDITURES BY OBJECT										
Contractual Services	\$	94,000	\$	93,500	\$	97,000	\$	96,230	\$	100,000
Other		-		-		-		-		-
TOTAL EXPENDITURES BY OBJECT	\$	94,000	\$	93,500	\$	97,000	\$	96,230	\$	100,000
EXPENDITURES BY FUNCTION										
Institutional Support	\$	94,000	\$	93,500	\$	97,000	\$	96,230	\$	100,000
TOTAL EXPENDITURES BY FUNCTION	\$	94,000	\$	93,500	\$	97,000	\$	96,230	\$	100,000
Excess (Deficiency) of Revenues										
Over Expenditures	\$	9,000	\$	9,518	\$	10,500	\$	(42,371)	\$	7,500
OTHER FINANCING SOURCES (USES)										
Transfers from Other Funds	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	9,000	\$	9,518	\$	10,500	\$	(42,371)	\$	7,500
Fund Balances at Beginning of Year	\$	35,810	\$	35,810	\$	45,328	\$	45,328	\$	2,957
Fund Balances	\$	44,810	\$	45,328	\$	55,828	\$	2,957	\$	10,457

LIABILITY, PROTECTION, AND SETTLEMENT FUND

	Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025			Proposed Budget FY2026
REVENUES										
Property Taxes	\$	1,413,000	\$	1,415,055	\$	1,487,000	\$	728,213	\$	1,545,000
Federal Government		-		-		-		-		-
Investment Revenue		63,000		102,065		75,000		118,584		95,000
Miscellaneous	-	-	_	-	-	-		-	-	-
TOTAL REVENUES	\$	1,476,000	\$	1,517,120	\$	1,562,000	\$	846,797	\$	1,640,000
EXPENDITURES BY OBJECT										
Salaries	\$	1,185,032	\$	1,121,554	\$	1,373,134	\$	1,186,955	\$	1,533,221
Employee Benefits		517,897		435,408		595,685		416,439		647,926
Contractual Services		242,600		103,582		242,600		67,648		333,600
General Materials and Supplies		76,175		68,204		77,730		59,606		77,730
Conference and Meeting Expense		15,313		7,901		15,375		2,390		15,375
Fixed Charges		841,700		865,549		776,000		779,586		819,000
Utilities		43,000		28,755		105,000		12,166		36,000
Capital Outlay		-		-		-		-		-
Other		150		121		150		159		150
TOTAL EXPENDITURES BY OBJECT	\$	2,921,867	\$	2,631,074	\$	3,185,674	\$	2,524,949	\$	3,463,002
EXPENDITURES BY FUNCTION										
Campus Safety	\$	1,614,153	\$	1,416,254	\$	1,831,524	\$	1,486,547	\$	1,975,852
Institutional Support		1,307,714		1,214,820		1,354,150		1,038,402		1,487,150
TOTAL EXPENDITURES BY FUNCTION	\$	2,921,867	\$	2,631,074	\$	3,185,674	\$	2,524,949	\$	3,463,002
Excess (Deficiency) of Revenues										
Over Expenditures	\$	(1,445,867)	\$	(1,113,954)	\$	(1,623,674)	\$	(1,678,152)	\$	(1,823,002)
OTHER FINANCING SOURCES (USES)										
Transfers from Other Funds	\$	1,500,000	\$	1,500,000	\$	1,675,000	\$	-	\$	1,825,000
TOTAL OTHER FINANCING SOURCES (USES)	\$	1,500,000	\$	1,500,000	\$	1,675,000	\$	-	\$	1,825,000
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	54,133	\$	386,046	\$	51,326	\$	(1,678,152)	\$	1,998
Fund Balances at Beginning of Year	\$	3,235,021	\$	3,235,021	\$	3,621,067	\$	3,621,067	\$	1,942,915
Fund Balances	\$	3,289,154	\$	3,621,067	\$	3,672,393	\$	1,942,915	\$	1,944,913

WORKING CASH

	Adopted Budget FY2024		June 30, 2024 Audited FY2024		Adopted Budget FY2025		April 30, 2025 Actual FY2025		Proposed Budget FY2026	
REVENUES										
Investment Income Miscellaneous	\$	185,000	\$	219,015	\$	175,000	\$	228,567	\$	155,000
TOTAL REVENUES	\$	185,000	\$	219,015	\$	175,000	\$	228,567	\$	155,000
EXPENDITURES BY OBJECT										
Other	\$	700	\$	507	\$	700	\$	721	\$	700
TOTAL EXPENDITURES BY OBJECT	\$	700	\$	507	\$	700	\$	721	\$	700
EXPENDITURES BY FUNCTION										
Institutional Support	\$	700	\$	507	\$	700	\$	721	\$	700
TOTAL EXPENDITURES BY FUNCTION	\$	700	\$	507	\$	700	\$	721	\$	700
Excess (Deficiency) of Revenues										
Over Expenditures	\$	184,300	\$	218,508	\$	174,300	\$	227,846	\$	154,300
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	184,300	\$	218,508	\$	174,300	\$	227,846	\$	154,300
Fund Balances at Beginning of Year	\$	4,472,319	\$	4,472,319	\$	4,690,827	\$	4,690,827	\$	4,918,673
Fund Balances	\$	4,656,619	\$	4,690,827	\$	4,865,127	\$	4,918,673	\$	5,072,973

Statistical Section

Levy Year	Tax Extended	Tax Collected	Percentage of Levy
2015	48,007,526	47,829,030	99.63%
2016	49,157,648	48,972,502	99.74%
2017	50,921,506	50,835,593	99.86%
2018	52,700,681	52,661,731	99.93%
2019	54,522,499	54,476,821	99.92%
2020*	46,073,747	46,027,194	99.90%
2021	52,364,866	52,168,485	99.62%
2022	55,338,295	55,236,259	99.82%
2023	58,809,376	58,630,833	99.70%
2024	61,283,918	31,048,254	50.66%

Property Tax Receipts - All Funds



* - The 2020 property tax extension reduction reflects a 2020 tax abatement.

HISTORICAL TAX RATE INFORMATION BY LEVY YEAR



TOTAL TAX RATE

BREAKDOWN OF TAX RATE



Tuition	and	Fees	Revenue
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Fiscal Year	 Tuition		Fees	Total		
2015	\$ 17,901,277	\$	2,594,522	\$	20,495,799	
2016	18,526,455		2,576,902		21,103,357	
2017	19,965,827		2,520,780		22,486,607	
2018	20,126,165		2,484,085		22,610,250	
2019	19,301,128		2,275,951		21,577,079	
2020	18,857,193		2,092,644		20,949,837	
2021	17,364,604		1,885,694		19,250,298	
2022	16,366,030		1,748,563		18,114,593	
2023	16,509,780		1,857,396		18,367,176	
2024	17,687,451		1,893,030		19,580,481	



Fiscal Year]	Tuition		lent Fee	Total		
2017	\$	118.00	\$	8.00	\$	126.00	
2018		126.00		8.00		134.00	
2019		128.00		8.00		136.00	
2020		130.00		8.00		138.00	
2021		132.00		8.00		140.00	
2022		132.00		8.00		140.00	
2023		132.00		8.00		140.00	
2024		135.00		8.00		143.00	
2025		138.00		8.00		146.00	
2026		141.00		8.00		149.00	

TUITION AND STUDENT FEE RATE PER CREDIT HOUR



CREDIT HOUR DATA

Fiscal Year	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Est
Credit Hours Generated										
Baccalaureate	117,477	117,458	111,117	105,886	106,284	102,678	96,243	97,140	101,424	106,597
Business	12,055	11,699	11,269	11,320	10,423	8,882	8,617	8,622	8,596	8,770
Technical	11,150	10,218	9,800	9,248	8,787	7,303	7,773	9,547	11,081	11,984
Health	8,995	9,153	8,736	9,320	8,374	7,379	6,834	6,542	7,670	7,478
Remedial	11,509	10,401	10,327	9,785	8,561	6,177	5,897	5,570	5,859	6,625
ABE, ASE, GED	21,937	16,501	15,934	15,383	14,525	4,738	8,659	20,473	22,302	23,842
Total	183,123	175,430	167,183	160,942	156,954	137,157	134,023	147,894	156,932	165,296





STUDENT ENROLLMENT DATA - 10TH DAY

(includes	all cr	edit and	noncredit	students)
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Fiscal Year	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Est
Student Headcount	28,670	27,164	26,237	25,176	24,349	19,828	18,297	20,099	20,781	22,194
Student FTE	12,712	12,304	11,670	11,324	11,001	9,635	9,207	9,574	9,961	10,488



