# **ANNUAL BUDGET** FY2025



## For the Fiscal Year July 1, 2024 to June 30, 2025





The Community Colleges of Illinois District 516 Sugar Grove, Illinois



## Waubonsee Community College Community College District 516

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**Introductory Section** 

## Waubonsee Community College Community College District 516

## The College and Its Community

The College is a separate legal entity established under Illinois Compiled Statues (ILCS) and governed by a locally elected board of trustees. The College is fiscally independent and is considered a primary unit of local government pursuant to Government Accounting Standards Board (GASB) Statement No. 14 as amended by GASB Statement No. 61.

Waubonsee Community College is a public, comprehensive community college, which was organized in 1966 as mandated by the Illinois Community College Act to provide education and training services for individuals in portions of Kane, Kendall, DeKalb, LaSalle, and Will counties of District 516.

#### **Our Mission**

Waubonsee Community College provides exceptional learning through accessible, equitable, and innovative education. We are committed to enriching the lives of our students, employees, and community by working together to create opportunities to discover new passions, share knowledge, and embrace diversity.

#### **Our Vision**

Waubonsee Community College opens the door of knowledge, sparks imaginations and enlightens lives through learning. We welcome the diverse abilities, goals, and experiences of individuals standing on the threshold of discovery. Our success is defined by the dreams we help shape, the opportunities we help design and the futures we help create.

#### **Our Core Values**

*Quality*: We constantly redefine what it means to be "the best," seeking to improve in every area and exceed the expectations of those we serve.

*Value*: We focus every resource directly on the search for learning, creating tangible benefits in everything we do.

*Innovation*: We are actively engaged on the frontiers of education, continuously improving the learning environment for our students and communities.

*Service*: We view the world from the perspective of those we serve, anticipating needs and striving to exceed expectations while demonstrating a caring, knowledgeable, consistent connection with each individual every time they meet us.

*Accessibility*: We remove barriers to learning formed by time, geography, education, culture, experience or beliefs to provide a full range of quality educational opportunities for all who can benefit.

#### **Our Programs and Services**

*Transfer Programs*: Associate degree education consisting of communications, social and behavioral sciences, physical and life sciences, mathematics, humanities and arts, education, engineering and other pre-professional fields designed to prepare students for transfer to baccalaureate degree granting institutions.

*Workforce Education*: Business, health care, technical and professional education programming designed for entry-level employment, transitioning, retraining and/or upgrading of skills to meet current and emerging employment needs and trends. Education and training opportunities include courses, programs, and contract training designed to meet the workplace needs of both individuals and organizations with an emphasis on skill building and improved productivity.

**Pre-College Programs:** Courses, programs, and services designed to assist academically underprepared students to be successful in the next level of education, including reading, mathematics, writing, college success, literacy, high school equivalency exam preparation (HSE), Adult Basic Education (ABE), and English Language Acquisition (ELA).

*Student Services*: Services designed to meet the holistic development of all students including counseling, advising, transfer planning, admissions, registration and records, assessment, financial aid, scholarships, career development, student life programming, intercollegiate athletics, and assistance for students with disabilities.

#### **Our Program Support**

*Instructional and Academic Support*: Services designed to facilitate and provide support to the instructional process, including new programs; alternative delivery systems such as online courses; tutoring; the use of instructional technology; the libraries; and learning laboratories.

*Administrative Support*: Organizational support that provides services for employee selection and development, financial services, facilities, operational management, technology advancements, research, planning, marketing and communications, and campus safety.

*Community Support:* Service to communities and organizations may be provided by the College to meet local needs. These combined efforts may include collaborations and partnership activities which will improve the quality of life.

#### **PROFILE OF THE COLLEGE**

Waubonsee Community College draws its students from a vast community of learners that include more than 450,000 residents across a 624-square-mile geographic area. Those residents live in or near 22 municipalities and may attend one of 12 public and several private school districts that draw the outline of the community college district. Since its founding in 1966, the College has provided programs and services to more than 335,000 people.

Waubonsee's network of four campuses offers students everything they need to succeed. At our Sugar Grove Campus, students access classrooms, labs, and services via peaceful walkways that wind through a lush canopy of oaks and around beautiful Huntoon Lake. Located in the heart of Illinois' second largest city, our Aurora Downtown Campus offers one-stop student services, transferable general education courses, and signature Associate in Applied Science (AAS) Degree and Certificate Programs. Our Aurora Fox Valley Campus is focused on health care programs and features state-of-the-art labs that give students hands-on, realistic experience with current equipment and procedures. Located in the southwest portion of Waubonsee's district, our Plano Campus serves as the College's Innovation and Design Center. As such, it houses a variety of programs including welding, computer aided design and drafting, cybersecurity, and more.

The College offers transfer-oriented courses and associate degrees, associate in applied science degrees and certificates in today's most desirable career fields, and a general studies associate degree and certificate designed primarily for students who have chosen to pursue a broad general program. District residents are able to complete their degrees or certificates conveniently, thanks to a multitude of flexible learning options. Online courses, hybrid courses with online and select classroom meetings, and accelerated courses are all offered to provide flexibility for students. The College offers dual credit programs where enrolled students earn both high school and college credit. In addition, honors courses and international study opportunities are offered.

The College also offers noncredit programs that provide individual development and learning, and workforce training services to local organizations and to individuals. Adult Basic Education and English Language Acquisition curriculum opens doors to personal achievement for those who need to strengthen their educational foundation.

Waubonsee also provides career development programs for job seekers and career changers, as well as skill enhancement for employees seeking professional development. Through customized training programs, Waubonsee partners with corporate clients (i.e. businesses, industries, and government agencies) to develop and deliver training solutions that improve the skills of the corporation's most important resource, its employees.

The percentage of minority students enrolled in credit courses has steadily increased in recent years, currently standing at more than 40%. This change is reflective both of the changing

demographics of the college district and of Waubonsee's commitment to accessible and equitable higher education.

From 2010 to 2020 the population in the five counties in Waubonsee Community College's district increased by 41,206. Since 2010, Kendall County experienced an 11.7% population growth and Kane County experienced a 3.7% increase, compared to a 6% estimated growth rate across the U.S. and a decline of 1.8% in the State of Illinois. Many of the district's communities have major business parks. The district continues to see development in those business parks and in downtown redevelopment as a result of City of Aurora initiatives.

Waubonsee Community College Community College District 516

**District Map** 



## Waubonsee Community College Community College District 516

## **Principal Officials**

<b>Board Members</b>	<b>Position</b>	<u>Term Expires</u>
Rebecca D. Oliver	Chair	2027
Patrick Kelsey	Vice Chair	2027
Greg Thomas	Secretary	2029
Rick Guzman	Trustee	2025
Daniel Jaquez	Trustee	2025
Stacey Ries	Trustee	2029
Tina Willson	Trustee	2025
Ashley Hatcher	Student Trustee	2025

#### **Officers of the College**

Dr. Brian Knetl	President
John Bryant	Interim Vice President of Finance and Administration/ Chief Financial Officer
Dr. Diane Nyhammer	Provost
Dr. Anthony Ramos	Vice President of Talent and Culture and Chief Diversity Officer
Dr. Melinda Tejada	Vice President of Community Engagement and Executive Director of the Foundation
Dr. Toya Webb	Chief of Staff and Vice President of Strategy

### **Planning and Accountability**

#### STRATEGIC PLAN

The College engaged an external consultant in FY2024 to assist in the development of a new strategic plan. The process has been highly collaborative and is engaging a variety of stakeholders, including students, employees, community members, business leaders and others throughout the college district. The strategic plan is expected to be complete in fall 2024 and implementation will follow shortly thereafter. The FY2025 budget is based on the priorities established in the FY2024 Statement of Work (SOW).

The SOW carries forward the pillars that are essential to our success: Student Equity and Success, Community Connections, and Employee and Organizational Excellence as established in the FY2020-FY2023 Strategic Plan. In addition to the pillars, the SOW identifies initiatives such as analyzing and improving business processes, formulating a strategy to expand food services, reopening the fitness center in support of student and employee wellness, and exploring options to support students' family and childcare need.

As part of our ongoing commitment to quality and continuous improvement, Waubonsee has also identified institutional metrics on our College Scorecard. The College Scorecard was created to provide our community with a snapshot of how we, as a college, are performing in the key areas of finance, enrollment, and student satisfaction. We selected metrics that emanate from public reports to ensure that we are transparent and accountable for our performance. All metrics are updated yearly, but on different cycles, so we have committed to producing a new version every six months. In January and July, our community can see our progress and opportunities in these key areas.

The College Scorecard provides quantitative measurements of our ability to execute against the goals in our Strategic Plan and we continue to look for new, public facing indicators to better measure and report on our progress. Waubonsee's scorecard can be found on the Institutional Reports webpage at <a href="https://www.waubonsee.edu/about-waubonsee/why-waubonsee/institutional-reports">https://www.waubonsee/why-waubonsee/institutional-reports</a>.

#### ALIGNING BUDGETING AND PLANNING

For the FY2025 budget and planning process, Waubonsee's Assistant Vice President of Finance and Executive Dean for Institutional Effectiveness have continued a focus on developing intentional connections between budgeting and operational planning, and ensuring that both processes were aligned with the SOW.

The budgeting process continues to evolve by engaging administrators and budget managers in the budget process by enhancing transparency into the process and communicating objectives. President's Cabinet now reviews and prioritizes capital projects. The FY2025 budget contains allowances to support new strategic priorities that will be identified in the Strategic Plan.

#### ACCREDITATION AND PLANNING

In 2017, Waubonsee was recommended for continued accreditation by The Higher Learning Commission (Commission). Waubonsee's accreditation is completed through the Commission's Open Pathway, which follows a ten-year cycle and focuses on quality assurance and institutional improvement. In July 2021, Waubonsee successfully completed the fourth year of the ten-year cycle with the preparation of its Assurance Review, a 125-page self-study report that is externally reviewed by a team of Commission peer reviewers. The College met all five Commission criteria with no concerns. A summary of the College's accreditation work can be found on the College's website at https://www.waubonsee.edu/about-waubonsee/accreditation.

#### FISCAL ACCOUNTABILITY

As a testament to Waubonsee's diligence and skill in financial stewardship, the Government Finance Officers Association (GFOA) awarded a *Certificate of Achievement for Excellence in Financial Reporting* to Waubonsee Community College District 516 for its comprehensive annual financial report (Annual Report) for the fiscal year ended June 30, 2022 and anticipates receiving the award again for the fiscal year ended June 30, 2023. This Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

To be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Each Annual Report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. Since 1999, Waubonsee Community College District 516 has received the Certificate of Achievement for 24 consecutive years.

The College received the GFOA *Award for Best Practice in Community College Budgeting* for fiscal years 2018 and 2019. This award is presented to community colleges demonstrating a budget process aligned with GFOA's best practice recommendations. The College has not applied for the GFOA budget award for the last few years; however, the College continues to subscribe to and implement procedures and practices to maximize transparency and organizational collaboration in the budget development process. The College's bond rating was upgraded by Moody's Investor Service, Inc. (Moody's) in 2023 to "Aaa," the highest possible rating. Moody's conducted a financial review of outstanding bonds in April 2023 that resulted in the upgrade. The "Aaa" rating was also assigned to the July 2023 bond issuance in support of the Technical Education Center building. In 2010, S&P Global Ratings (S&P) upgraded the College's bond rating from "AA-" to "AA+" and in 2016 reaffirmed the College's bond rating. S&P's rating is just below the top rating of "AAA".

## HIGHLIGHTS OF THE FISCAL YEAR 2025 BUDGET

The past year has brought about many changes impacting the FY2025 budget. The College broke ground on the Technical Education Center building, started developing a new strategic plan and implemented a reorganization mid-year.

The College continues to benefit from solid revenue growth supported by rising enrollments, a strong property tax base and steady investment returns. Even though inflation has slowed over the past year, it continues to push operating expenses higher. The labor market has stabilized compared to 2023, but we continue to see upward pressure on wages.

The budget development process was intentionally disrupted in FY2024. A critical component of this disruption was increased communication with budget managers. We continued to focus on communicating with and engaging budget managers in the development of the FY2025 budget. A focus of this engagement was improving the accuracy of departmental budgets and increasing transparency into the budget development objectives.

The following factors were primary considerations in developing the FY2025 budget.

#### REVENUE

#### **Property Taxes**

The College's largest source of revenue is local property taxes representing 64.0% of operating revenues. At the time the FY2025 budget was prepared, the 2023 tax extension was known, however, the 2024 tax extension will not be known until spring 2025. The FY2025 budget reflects an overall increase of approximately 5.0% in property taxes due to inflationary pressures resulting in higher Estimated Assessed Values of property. An increase of approximately 3.5% in property taxes is reflected in the operating funds for the 2024 tax extension.

#### State Fiscal Situation and College Funding

The State passed a FY2025 budget that includes a 7.0% increase in funding for community colleges. State funding represents 9.6% of total revenues in the College's operating budget. The College continues its practice to not rely on State funding to support operating expenses. This budgeting practice was instituted in 2011 after inconsistent messages from the State regarding its ability to pay resulted in the College implementing FY2010 mid-year budget cuts. While State funding is budgeted as revenue, a similar amount is budgeted as a transfer to the Operations and Maintenance, Restricted Fund to support future capital, deferred maintenance, or equipment needs; to the Bond and Interest

Fund to support debt service on the 2023 Alternate Revenue Bonds; or budgeted to support one-time capital purchases. Additional information on these obligations is provided in the Salaries and Benefits section below.

Many of the State FY2025 higher education capital funding allocations are still on hold as of the date of the FY2025 budget. In FY2025, the College is allocated \$12.7 million in State capital funding toward a new Technical Education Center (TEC) building and \$2.9 million to replace Building A. However, these funds have been allocated but not appropriated in recent years and it is unknown if or when that funding will be released. Due to the urgency to address the needs of district employers and support high-demand enrollment areas, the College has shifted the TEC project to local funding and is working with legislators to move state funding to different projects or have the funds released directly to the College for support of the TEC project.

The College will continue to monitor the general financial condition of the State, all related activity, and possible effects on the College.

#### **Tuition and Fees**

Tuition and fees revenues represents 22.7% of the operating budget for FY2025. In February 2024, the board of trustees approved an increase of a \$3 per credit hour tuition rate for FY2025 and continued to endorse a tuition pricing philosophy that focuses on competitive rates that provide sufficient funds to meet student expectations for services. FY2024 credit hours will finish the year above FY2023 totals. The FY2025 budget includes a 1% increase in credit hours over FY2024 budgeted credit hours, which the College believes to be a conservative projection.

#### **OTHER MAJOR FACTORS**

The Illinois Community College Board base operating grant includes an equalization grant, which increased significantly for FY2025. This resulted in an overall increase in base operating grant of 27.7% over FY2024. It is uncertain if this increase will be sustained in future years.

The Federal Reserve continues to monitor inflation and has indicated interest rates may decrease as inflation approaches target levels. The College's investment portfolio is positioned to support budgeted investment income in light of possible changes to interest rates.

The Strategic Enrollment Plan kicked off in FY2023 with three major goals: grow new student enrollment, grow fall-to-fall persistence and grow FAFSA (Federal Application for Student Aid) completion rates. Positive movement towards reaching these goals supports the projected increase in credit hours and tuition and fees revenue in FY2025.

#### **EXPENDITURES**

#### **Salaries and Benefits**

Salaries and benefits represent approximately 61.7% of the operating budget of the College. Salaries for FY2025 represent a 3.7% increase over the FY2024 budget. Constraints continue to be imposed on all hiring, whereby administrators and managers are being encouraged to consider reanalysis of business processes and reassignments of existing functions when vacancies occur or new position needs are identified. Salaries for full-time faculty are driven by contractual parameters. Full-time faculty negotiations concluded in November 2022 resulting in a three-year collective bargaining agreement covering fiscal years 2023 through 2025. Credit adjunct faculty wages are budgeted based on anticipated enrollment combined with contractual parameters. Adult Education is a grant-funded program with a specified funding level budgeted from the Operating Funds. Credit adjunct faculty ratified a collective bargaining agreement in 2022 for three years. Adult Education faculty ratified a collective bargaining agreement in 2024 for four years. The College utilizes an offset to the salary budget for unfilled positions and other salary savings of 3.0%, compared to 4.5% used for FY2024.

Fringe benefits for each employee are budgeted based on current benefit elections plus any anticipated change in the rates. While the College anticipates increases in medical insurance premium rates, based on current employment levels, retirements, market trends, historical claims, and the recent claims experience, the College estimates an overall increase of 0.2% in total employee benefit costs after employee contributions.

Benefits related to three pension and retirement benefit plans were also taken into consideration during the budgeting process.

The first program relates to the voluntary retirement program the College had in place through June 30, 2000. If specified criteria were met at the retirement date, an employee could have received medical insurance benefits for life for both the employee and their spouse. Currently, there are 50 participants in this program with all receiving these benefits. The College completes an actuarial study at the end of each fiscal year for this program. It continues to be fully funded with a liability of \$362,206 as of June 30, 2023-

The second program relates to the State Universities Retirement System (SURS) pension. This program is significantly underfunded by the State. The College currently does not pay a direct employer contribution to SURS, however, the State continues to charge institutions for increases in a retiree's compensation in excess of 6% that impact a retiree's calculated pension benefits.

The final program is the College Insurance Program (CIP), which provides health insurance benefits to retirees. Effective July 1, 2024, the contribution rate for the College and employees will increase from 0.75% to 0.85% for FY2025. Annual increases are expected and will be determined by the State of Illinois' Department of Central Management Services within limitations set forth in the FY2024 Budget Implementation Bill, Public Act 103-1008. The rate increases are intended to address the significant bill

backlog of the CIP plan. Retirees pay a health insurance premium and the State is to fund the residual of the plan. The FY2023 financial statements reflect a liability of \$11.7 million, which is the College's proportionate share of the CIP unfunded liability. The College continuously monitors State discussions related to the CIP program for any actual obligation to pay this amount, or some portion thereof, that could ensue.

The Retiree Insurance and Retirement Fund underwent plan changes in FY23 resulting in a significant decrease in the actuarially determined liability. Due to these changes and reduction in liability, no transfer is being made to this fund. It is worth noting that the College had fully reserved the entire \$11.7 million as of June 30, 2023 for these potential liabilities related to the State retirement programs and currently plans to continue this practice.

#### **Capital Projects**

The primary funding source for capital projects comes from reserves of more than \$60 million in the Operations and Maintenance, Restricted Fund. In addition to reserves, the Board authorized the issuance of up to \$30 million of Alternate Revenue Bonds to support the construction of the TCE building. Details on this bond issue are included below in Debt Management. FY2025 funding of the TEC building project will be covered by the remainder of bond proceeds and reserves once bond proceeds are exhausted.

As described above, the FY2025 budget process is incorporating a pooled budget approach for capital projects. At the time of publishing, capital project requests are being reviewed. The process will allow for approval of projects at multiple points throughout the year. Approved projects will focus on deferred maintenance, maintenance of student services, and state mandated projects.

Once the Strategic Plan is complete, it will inform the creation on a new Campus Master Plan to replace the Facilities Renovation and Space Utilization plan.

The following table reflects approximately \$52.0 million in major capital projects included in the FY2025 Operations and Maintenance, Restricted Fund budget.

Projects Included in the Operations and Maintenance, Restricted Fund FY2025 Budget	Amount
TEC Building	\$39,665,028
Tennis Court Renovation	4,000,000
<ul> <li>Fox Valley Exterior Windows</li> </ul>	3,253,350
<ul> <li>Dickson Roof and Skylight replacement</li> </ul>	1,547,000
Concrete Replacement Projects	1,304,589
Capital Projects Pool	1,000,000
Erickson HVAC Project	718,728
Wellhouse Rebuild Project	350,000
Parking Lot/Sidewalk Repairs	138,013

The windows and HVAC projects reflect the total estimated costs of the projects, but they are slated for 75% funding from the State of Illinois. Both are carried forward from FY2024.

For several years, State funding for capital projects has been problematic so the College has focused on projects it can fund with its own resources. The FY2025 budget includes a \$2.3 million transfer of State funding, as noted above.

#### Non-Capital Major Projects and Other Expenditures

The College has taken a conservative approach with the FY2025 operating budget with total operating expenditures, excluding transfers to other funds, at \$77.5 million as compared to \$75.1 million for the FY2024 budget. This represents a 3.2% increase in operating expenditures, which includes the inflationary impact on operating expenditures, some one-time capital equipment purchases and funding of ongoing projects.

Requests for non-capital major projects are being considered at the time of publishing. Similar to capital projects, non-capital major projects will be funded from a pooled budget with opportunities for funding at multiple points throughout the fiscal year.

Evaluation of equipment purchase requests of \$1,000 or more continued using a zerobased budgeting approach. All other expenditures are budgeted based on specific needs or initiatives. The College has looked at every expense and has strived to include all prioritized needs within the budget with continued review throughout the fiscal year. We have successfully prepared a balanced operating budget that will allow the College to serve the students and our community.

The Budget Stabilization Fund (BSF) was established with the closure of FY2021. While there are no formal restrictions on the BSF, guideline recommendations that take into consideration the college's post-pandemic recovery and operations were developed and approved by the board of trustees in August 2022. Two specific initiatives are included in the FY2025 BSF budget. The first is continuing an institutionally funded Waubonsee Success Scholarship that began in fall 2022 in support of both enrollments and retention. The second is funding the Strategic Plan and initiatives identified from the plan.

#### **Budget Management and Other Assumptions**

The College budgets and records its transactions in the following funds:

- The Education Fund and the Operations and Maintenance Fund are considered the Operating Funds of the College.
- The Budget Stabilization Fund is used to support strategic priorities or one-time purchases. Comprehensive guidelines for use are under development. Budgeted expenditures in this fund may exceed budgeted revenue since there is not a specific revenue stream for this fund and projects may take more than one year to complete.
- The Bond and Interest; Audit; and Liability, Protection and Settlement funds are used

to account for revenue sources that are restricted for specific purposes through the property tax levy. The Bond and Interest Fund also accounts for repayment of the alternate revenue bonds issued by the College.

- The Operations and Maintenance, Restricted Fund is used to account for funds reserved for capital improvements within the College inclusive of bond proceeds. Budgeted expenditures in this fund may exceed budgeted revenue since projects may take more than one year to complete and funding may accumulate for several years to reach the cost of a project. A sub-fund, the Technology and Academic Equipment Fund, is for all types of technology and major academic equipment required by the College and supports the maintenance, operations, and technology needs of the College to ensure a long-term, stable funding source for identified needs. This fund also accounts for spending the alternate revenue bonds issued by the College for the TEC building.
- The Auto Technology and Auto Body Repair, Bookstore, Health Insurance, and Retiree Medical and Retirement funds are the auxiliary funds units within the College. These funds are used to account for college services where a fee is charged and the activity is intended to be self-supporting. Following are assumptions by fund:

Automotive Technology and Auto Body Repair: Break-even.

Bookstore: Minimal profit while offering books in a variety of methods to provide more affordable options for students.

Health Insurance: Break-even with budgeted expenditures. Funded by assessing fees to various college funds for health insurance benefits.

Retiree Medical and Retirement: Annual actuarial study to ensure liability is fully funded. Subsidized by Operating Fund, when necessary, to achieve and maintain fully funded status.

- The Restricted Purposes funds are not included in the College's budget. The revenue sources for these funds are primarily grants, which are undeterminable at the time of the budget and vary from year to year. A budget is adopted upon notification from the granting agency for each grant.
- The Trust and Agency Fund is not included in the College's budget as it includes funds for which the College acts as the fiduciary and that are not subject to appropriation.

The College maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget. The legal level of budgetary control, the level at which expenditures cannot exceed the budget amount, is established at the fund level. Transfers are allowed between various accounts within a fund but may not exceed in aggregate 10% of the total budget for that fund. If a transfer is needed in excess of the 10% aggregate for that fund, the board of trustees is required to amend the original budget. The College has a board guideline to adopt a balanced operating budget. A balanced budget has funding resources exceeding or equivalent to budgeted expenditures and may include the allocation of prior year excess or fund balance to offset current year anticipated expenditures. The College is pleased to present a balanced operating budget for the FY2025 budget.

The College maintains an encumbrance accounting system as one technique to accomplish budgetary control. Encumbered amounts lapse at year-end.

#### **DEBT MANAGEMENT**

On April 18, 2023, Moody's Investor Services (MIS) upgraded the rating of the College's general obligation unlimited tax and general obligation limited tax ratings to Aaa from Aa1. Aaa is the highest possible rating. This upgrade reflects years of conservative fiscal management, a large and diverse tax base, strong reserves, and a low debt burden.

On April 19, 2023, the Board authorized the issuance of General Obligation Bonds (Alternative Revenue Source) for the purpose of constructing and equipping a new Technical Education Center building. The College identified the Base Operating Grant from the State as the alternative revenue source, which is consistent with the College's practice of utilizing State funding for non-operating activities. By law, the pledged revenue source must provide at least 1.25 times annual debt service coverage. Estimated annual debt service coverage is 2.5 times. The bonds closed on July 17, 2023 with a par value of \$27,820,000 with a true interest cost of 3.67%. This bond issue received a credit rating of Aaa from MIS.

State statute allows the College to incur regular debt up to 2.875% of the College district's equalized assessed valuation (EAV). Presently, the College has the capacity to issue debt up to \$373,233,153. The College's current debt that is subject to the limit is \$56,956,504 or 15.3% of the allowable limit.

Debt Service to maturity on these issues is as follows:

## **General Obligation Bonds**

<u>Fiscal Year</u>	<u>Principal</u>	Interest	<u>Total</u>
2025	5,010,000	1,556,356	6,566,356
2026	4,865,000	1,472,935	6,337,935
2027	4,635,000	1,387,994	6,022,994
2028	4,720,000	1,301,069	6,021,069
2029	4,810,000	1,211,269	6,021,269
2030	4,905,000	1,118,594	6,023,594
2031	5,000,000	1,020,184	6,020,184
2032	1,285,000	937,700	2,222,700
2033	1,350,000	873,450	2,223,450
2034	1,420,000	805,950	2,225,950
2035	1,490,000	734,950	2,224,950
2036	1,565,000	660,450	2,225,450
2037	1,645,000	582,200	2,227,200
2038	1,725,000	499,950	2,224,950
2039	1,810,000	413,700	2,223,700
2040	1,900,000	323,200	2,223,200
2041	1,980,000	247,200	2,227,200
2042	2,060,000	168,000	2,228,000
2043	2,140,000	85,600	2,225,600
Total	<u>\$54,315,000</u>	<u>\$15,400,751</u>	<u>\$69,715,751</u>

# FUND BALANCE, RETAINED EARNINGS AND OPERATING FUNDS GUIDELINE

Fund balance is defined as the net worth of a governmental fund, measured by total assets minus total liabilities. Retained earnings encompasses the same definition in auxiliary services funds. Certain funds may have additional restrictions but in general, the net worth represents resources that can be used for purposes of the fund they are reported in.

The board of trustees endorsed the College utilizing a methodology prescribed by the Government Finance Officer's Association to establish reserve targets. The model includes both a comprehensive review of reserves and a thorough assessment of key financial risks facing the College. In July 2022, a guideline to maintain an Operating Fund reserve target of 30% to 40% of budgeted Operating Fund expenditures was adopted. Projected net position for the Operating Fund is approximately 40% of the FY2025 budgeted expenditures. The College remains conservative and fiscally responsible by the adoption of and adherence to a balanced Operating Fund budget. This approach has allowed the College to achieve and maintain the net position guideline, which facilitates uninterrupted operations and continued services to the College community.

The FY2024 budget will have an operating surplus. This surplus will impact the Operating fund reserve target. Management will present a distribution plan of the surplus to the Board once the final amount is determined.

#### **RISK MANAGEMENT**

The College purchases commercial insurance to cover risks related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The College participates in the Illinois Community College Risk Management Consortium (the Consortium), which was established in 1981 by several Chicago area community colleges as a means of reducing the cost of general liability insurance. The Consortium is a public entity risk pool currently operating as a common risk management and insurance program for the member colleges. The main purpose of the Consortium is to jointly self-insure certain risks up to an agreed upon retention limit and to obtain excess catastrophic coverage and aggregate stop-loss reinsurance over the selected retention limits. Additionally, the College bonds personnel with access to material amounts of funds.

The College is self-insured for health insurance. The College's third-party administrator (TPA) processes all claims for the College and is reimbursed monthly for the claims paid in the previous month. The College, through the TPA, has specific and aggregate excess insurance to limit its exposure.

# **Budget Section**

- FY2023 Audited and FY2024 Budget information is reported on an accrual basis.
- Actual information as of April 30, 2024 is reported on a cash basis.

#### SCHEDULE OF BUDGETED OPERATING REVENUES BY SOURCE

	Education Fund	Operations and Maintenance Fund	Total Operating Funds	Percent of Total
LOCAL GOVERNMENT				
Property Taxes	\$ 45,125,000	\$ 8,422,000	\$ 53,547,000	
Corporate Personal Property Replacement Taxes	1,250,000	-	1,250,000	
Chargeback Revenue	-	-	-	
Other Local Sources	-	-	-	<u></u>
Total Local Government	\$ 46,375,000	\$ 8,422,000	\$ 54,797,000	64.0%
STATE GOVERNMENT				
ICCB Base Operating Grants	\$ 7,833,524	\$ -	\$ 7,833,524	
ICCB Square Footage Grant	-	-	-	
ICCB-Career and Technical Education	409,650	-	409,650	
Other State Sources	-	-		
Total State Government	\$ 8,243,174	<u>\$</u> -	\$ 8,243,174	9.6%
FEDERAL GOVERNMENT				
Other Federal Sources	\$ 145,000	\$ -	\$ 145,000	
<b>Total Federal Government</b>	\$ 145,000	\$-	\$ 145,000	0.2%
TUITION AND FEES				
Tuition	\$ 17,850,000	\$ -	\$ 17,850,000	
Fees	1,640,500	-	1,640,500	
Other Student Sources	-	-	-	
<b>Total Tuition and Fees</b>	\$ 19,490,500	\$ -	\$ 19,490,500	22.7%
OTHER REVENUES				
Sales and Service Fees	\$ 720,000	\$ -	\$ 720,000	
Facilities Revenue	120,000	25,000	145,000	
Investment Revenue	1,050,000	265,500	1,315,500	
Other Revenue	35,000	-	35,000	
Total Other Revenues	\$ 1,925,000	\$ 290,500	\$ 2,215,500	2.6%
OTHER FINANCING SOURCES (USES)				
Transfers from Other Funds	\$ -	\$ 900,000	\$ 900,000	
Total Other Financing Sources (Uses)	\$ -	\$ 900,000 \$ 900,000	\$ 900,000 \$ 900,000	1.0%
TOTAL REVENUES AND OTHER				
FINANCING SOURCES (USES)	\$ 76,178,674	\$ 9,612,500	\$ 85,791,174	100.0%

## For the Fiscal Year Ending June 30, 2025

#### **BUDGETED OPERATING REVENUES BY SOURCE**



#### Fiscal Year 2025

## SCHEDULE OF BUDGETED OPERATING EXPENDITURES

		Education Fund		erations and laintenance Fund	Total Operating Funds	Percent of Total	
<b>BY FUNCTION</b>							
Instruction	\$	22,686,489	\$	-	\$ 22,686,489	26.5%	
Academic Support		3,296,157		-	3,296,157	3.9%	
Student Services		14,627,818		-	14,627,818	17.1%	
Public Service		1,874,807		-	1,874,807	2.2%	
Operation/Maintenance of Plant		3,395,921		9,547,657	12,943,578	15.1%	
Institutional Support		21,308,378		-	21,308,378	24.9%	
Waivers and Institutional Scholarships		734,055		-	734,055	0.9%	
Operating Transfers Out		8,022,700		-	 8,022,700	9.4%	
TOTAL EXPENDITURES BY FUNCTION	\$	75,946,325	\$	9,547,657	\$ 85,493,982	100.0%	
BY OBJECT							
Salaries	\$	40,987,997	\$	3,344,908	\$ 44,332,905	51.9%	
Employee Benefits		7,585,151		680,173	8,265,324	9.7%	
Contractual Services		7,208,944		1,703,290	8,912,234	10.4%	
General Material and Supplies		7,752,723		564,886	8,317,609	9.7%	
Conference and Meeting Expense		1,711,366		20,500	1,731,866	2.0%	
Fixed Charges		270,004		1,400	271,404	0.3%	
Utilites		8,400		2,731,400	2,739,800	3.2%	
Capital Outlay		233,585		-	233,585	0.3%	
Waivers and Institutional Scholarships		734,055		-	734,055	0.9%	
Other		1,431,400		501,100	1,932,500	2.3%	
Operating Transfers Out		8,022,700		-	 8,022,700	9.4%	
TOTAL EXPENDITURES BY OBJECT	\$	75,946,325	\$	9,547,657	\$ 85,493,982	100.0%	

## For the Fiscal Year Ending June 30, 2025

#### **BUDGETED OPERATING EXPENDITURES**



Fiscal Year 2025

#### **BUDGETED REVENUES AND EXPENDITURES - ALL FUNDS**

		Adopted Budget FY2023	J	une 30, 2023 Audited FY2023		Adopted Budget FY2024	A	pril 30, 2024 Actual FY2024		Proposed Budget FY2025
REVENUES										
Property Taxes	\$	53,354,760	\$	53,692,342	\$	56,694,416	\$	28,173,502	\$	59,501,513
Corporate Personal Property Replacement Tax		1,500,000		3,111,339		2,216,472		1,694,229		1,250,000
Chargeback Revenue		-		-		-		-		-
Bond Proceeds		-		-		19,496,191		2,753,439		-
Illinois Community College Board		6,186,565		6,201,932		6,464,147		5,807,352		8,243,174
Other State Government		5,762,414		(4,638,107)		5,762,414		-		5,762,414
Other Local Government		-		-		-		-		-
Federal Government		145,000		205,512		145,000		177,617		145,000
Student Tuition		16,000,000		16,509,780		17,200,000		12,744,060		17,850,000
Student Fees Sales and Service Fees		1,925,500 12,241,000		1,857,396 11,415,247		1,815,500 12,659,600		1,352,108 10,003,777		1,640,500 12,810,462
Facilities Revenue		230,000		298,010		205,000		130,241		12,810,462
Investment Income		1,146,500		4,231,195		7,678,500		7,832,670		7,311,500
Miscellaneous		49,000		674,197		45,000		48,213		41,000
TOTAL REVENUES	\$	98,540,739	\$	93,558,843	\$	130,382,240	\$	70,717,208	\$	114,700,563
EXPENDITURES BY OBJECT										
Salaries	\$	41,919,323	\$	41,021,270	\$	44,880,529	\$	36,403,636	\$	46,520,010
Employee Benefits	φ	20,761,977	φ	5,109,515	φ	21,447,617	φ	11,890,944	φ	21,488,968
Contractual Services		9,961,245		7,798,471		17,236,334		8,164,222		16,826,782
General Materials and Supplies		10,945,625		8,713,103		13,490,741		7,982,873		11,245,405
Conference and Meeting Expense		1,214,563		681,867		1,423,313		596,625		1,765,316
Fixed Charges		5,253,482		6,040,879		6,746,434		5,117,313		7,721,981
Utilities		2,248,000		2,141,039		2,396,400		1,971,648		2,844,800
Capital Outlay		16,231,704		1,603,936		22,511,276		2,178,471		47,900,563
Waivers and Institutional Scholarships		1,476,000		1,948,554		2,301,029		1,406,745		1,434,055
Other		535,850		744,601		59,650		256,165		1,981,050
TOTAL EXPENDITURES BY OBJECT	\$	110,547,769	\$	75,803,235	\$	132,493,323	\$	75,968,642	\$	159,728,930
Excess (Deficiency) of Revenues										
Over Expenditures	\$	(12,007,030)	\$	17,755,608	\$	(2,111,083)	\$	(5,251,434)	\$	(45,028,367)
OTHER FINANCING SOURCES (USES)										
Transfers (to)from Non-Budgeted Funds	\$	(350,000)	\$	(144,379)	\$	(200,000)	\$	(2,906,281)	\$	(200,000)
TOTAL OTHER FINANCING SOURCES (USES)	\$	(350,000)	\$	(144,379)	\$	(200,000)	\$	(2,906,281)	\$	(200,000)
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	(12,357,030)	\$	17,611,229	\$	(2,311,083)	\$	(8,157,715)	\$	(45,228,367)
Fund Balances at Beginning of Year	\$	147,136,414	\$	147,136,414	\$	164,747,643	\$	164,747,643	\$	156,589,933
Change in Accounting Principle		-		-		-		-		-
Fund Balances	\$	134,779,384	\$	164,747,643	\$	162,436,560	\$	156,589,928	\$	111,361,566

BUDGETED REVENUES AND EXPENDITURES ALL FUNDS



#### **FISCAL YEAR 2025 BUDGETED REVENUES**

#### SUMMARY OF REVENUES AND EXPENDITURES - ALL FUND GROUPS

	 Adopted Budget FY2023	J	une 30, 2023 Audited FY2023	 Adopted Budget FY2024	A	pril 30, 2024 Actual FY2024	 Proposed Budget FY2025
Education Fund							
Total Revenues	\$ 66,957,065	\$	71,049,447	\$ 72,362,119	\$	45,197,240	\$ 76,178,674
Total Expenditures	62,048,859		57,253,240	66,406,135		47,852,119	67,923,625
Net Transfers In (Out)	(4,821,915)		(12,266,294)	(5,713,000)		(152,842)	(8,022,700)
<b>Operations and Maintenance Fund</b>							
Total Revenues	7,580,500		7,812,702	8,244,500		4,250,068	8,712,500
Total Expenditures	7,777,085		6,951,036	8,708,452		6,541,782	9,547,657
Net Transfers In (Out)	200,000		(800,000)	541,000		-	900,000
Budget Stabilization Fund							
Total Revenues	50,000		803,359	900,000		753,271	825,000
Total Expenditures	947,821		1,296,932	2,350,000		1,318,428	2,500,000
Net Transfers In (Out)	(150,000)		2,500,000	-		-	-
<b>Operations and Maintenance Restricted Fund</b>							
Total Revenues	3,267,414		1,187,302	25,038,605		5,367,031	5,439,414
Total Expenditures	16,175,783		1,818,109	29,349,269		4,962,571	53,452,326
Net Transfers In (Out)	1,271,915		7,271,915	2,272,000		-	3,022,000
Bond and Interest Fund							
Total Revenues	4,369,060		4,457,936	5,212,416		2,853,678	4,652,013
Total Expenditures	4,325,762		4,324,761	5,539,414		4,207,708	6,567,857
Net Transfers In (Out)	-		-	1,200,000		(2,753,439)	2,225,700
Auxiliary Services Fund							
Total Revenues	14,841,000		6,671,995	16,860,600		11,311,170	17,048,462
Total Expenditures	16,710,626		1,845,240	17,123,486		8,754,753	16,454,091
Net Transfers In (Out)	2,000,000		2,000,000	-		-	-
Audit Fund							
Total Revenues	94,700		97,343	103,000		51,383	107,500
Total Expenditures	93,000		88,947	94,000		73,500	97,000
Net Transfers In (Out)	-		-	-		-	-
Liability, Protection Settlement Fund							
Total Revenues	1,331,000		1,386,612	1,476,000		775,493	1,562,000
Total Expenditures	2,468,133		2,224,468	2,921,867		2,257,274	3,185,674
Net Transfers In (Out)	1,150,000		1,150,000	1,500,000		-	1,675,000
Working Cash Fund							
Total Revenues	50,000		92,147	185,000		157,874	175,000
Total Expenditures	700		502	700		507	700
Net Transfers In (Out)	-		-	-		-	-

#### **EDUCATION FUND**

		Adopted Budget FY2023	J	une 30, 2023 Audited FY2023		Adopted Budget FY2024	April 30, 2024 Actual FY2024			Proposed Budget FY2025
REVENUES										
Property Taxes	\$	40,100,000	\$	40,387,276	\$	42,821,000	\$	21,255,027	\$	45,125,000
Corporate Personal Property Replacement Tax		1,500,000		3,111,339		2,216,472		1,694,229		1,250,000
Chargeback Revenue		-		-		-		-		-
Other Local Government		-		-		-		-		-
Illinois Community College Board		6,186,565		6,201,932		6,464,147		5,807,352		8,243,174
Other State Government		-		-		-		-		-
Federal Government		145,000		205,512		145,000		177,617		145,000
Student Tuition		16,000,000		16,509,780		17,200,000		12,744,060		17,850,000
Student Fees		1,925,500		1,857,396		1,815,500		1,352,108		1,640,500
Sales and Service Fees		780,000		666,411		780,000		497,453		720,000
Facilities Revenue		180,000		177,167		180,000		114,853		120,000
Investment Income		105,000		1,264,300		705,000		1,510,797		1,050,000
Miscellaneous		35,000		668,334		35,000		43,744		35,000
TOTAL REVENUES	\$	66,957,065	\$	71,049,447	\$	72,362,119	\$	45,197,240	\$	76,178,674
EXPENDITURES BY OBJECT										
Salaries	\$	37,292,902	\$	36,779,066	\$	39,685,307	\$	32,451,932	\$	40,987,997
Employee Benefits		6,477,412		6,163,294		6,830,749		5,612,749		7,585,151
Contractual Services		6,078,477		4,594,894		7,192,502		4,038,553		7,208,944
General Materials and Supplies		7,923,703		5,272,722		9,473,048		4,339,037		7,752,723
Conference and Meeting Expense		1,166,811		662,414		1,377,150		580,828		1,711,366
Fixed Charges		246,500		1,069,104		258,600		100,958		270,004
Utilities		-		6,866		8,400		-		8,400
Capital Outlay		1,673,354		1,285,952		379,350		206,457		233,585
Waivers and Institutional Scholarships		726,000		715,924		1,201,029		301,468		734,055
Other		463,700		703,004		-		220,137		1,431,400
TOTAL EXPENDITURES BY OBJECT	\$	62,048,859	\$	57,253,240	\$	66,406,135	\$	47,852,119	\$	67,923,625
EXPENDITURES BY FUNCTION										
Instruction	\$	22,108,248	\$	21,503,061	\$	23,012,090	\$	18,849,394	\$	22,686,489
Academic Support		3,994,634		4,973,510		4,064,997		3,067,240		3,296,157
Student Services		12,058,111		10,037,519		12,206,304		9,301,016		14,627,818
Public Services		845,385		783,175		880,450		562,275		1,874,807
Operation/Maintenance of Plant		263,291		273,247		100,333		137,742		3,395,921
Institutional Support		22,053,190		18,966,804		24,940,932		15,632,984		21,308,378
Waivers and Institutional Scholarships		726,000		715,924		1,201,029		301,468		734,055
TOTAL EXPENDITURES BY FUNCTION	\$	62,048,859	\$	57,253,240	\$	66,406,135	\$	47,852,119	\$	67,923,625
Excess (Deficiency) of Revenues										
Over Expenditures	\$	4,908,206	\$	13,796,207	\$	5,955,984	\$	(2,654,879)	\$	8,255,049
OTHER FINANCING SOURCES (USES)										
Transfer from Operation and Maintenance Restricted	\$	-	\$	-	\$	-	\$	-	\$	-
Transfer from Restricted Purposes	+	-	*	824	+	-	*	-	*	-
Transfer to Budget Stabilization		-		(2,500,000)		-		-		-
Transfer to Operation and Maintenance		(200,000)		(200,000)		(541,000)		-		(900,000)
Transfer to Operation and Maintenance Restricted		(1,271,915)		(6,271,915)		(2,272,000)		-		(3,022,000)
Transfer to Bond & Interest		-		-		(1,200,000)		-		(2,225,700)
Transfer to Auxiliary		(2,000,000)		(2,000,000)		-		-		-
Transfer to Restricted Purposes		(200,000)		(145,203)		(200,000)		(152,842)		(200,000)
Transfer to Liability, Protection, Settlement		(1,150,000)		(1,150,000)		(1,500,000)		-		(1,675,000)
TOTAL OTHER FINANCING SOURCES (USES)	\$	(4,821,915)	\$	(12,266,294)	\$	(5,713,000)	\$	(152,842)	\$	(8,022,700)
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	86,291	\$	1,529,913	\$	242,984	\$	(2,807,721)	\$	232,349
Fund Balances at Beginning of Year	\$	22,260,204	\$	22,260,204	\$	23,790,117	\$	23,790,117	\$	20,982,396
Fund Balances End of Year	\$	22,346,495	\$	23,790,117	\$	24,033,101	\$	20,982,396	\$	21,214,745
i and Bulanees Line of i car	φ	22,540,495	φ	25,170,117	φ	27,055,101	φ	20,702,570	φ	21,217,773

#### **OPERATIONS AND MAINTENANCE FUND**

		Adopted Budget FY2023	June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024			Proposed Budget FY2025	
REVENUES											
Property Taxes	\$	7,480,000	\$	7,501,283	\$	7,999,000	\$	3,945,491	\$	8,422,000	
Illinois Community College Board		-		-		-		-		-	
Other State Government		-		-		-		-		-	
Federal Government		-		-		-		-		-	
Facilities Revenue		50,000		120,843		25,000		15,388		25,000	
Investment Income		50,500		190,576		220,500		287,081		265,500	
Miscellaneous		-		-		-		2,108		-	
TOTAL REVENUES	\$	7,580,500	\$	7,812,702	\$	8,244,500	\$	4,250,068	\$	8,712,500	
EXPENDITURES BY OBJECT											
Salaries	\$	2,771,757	S	2,519,782	\$	3,083,650	\$	2,413,838	\$	3.344.908	
Employee Benefits		536,896		498,341		591,335		496,553		680,173	
Contractual Services		1,453,340		1,243,580		2,078,040		1,226,047		1,703,290	
General Materials and Supplies		522,867		444,405		561,928		432,642		564,886	
Conference and Meeting Expense		18,125		5,420		20,400		4,920		20,500	
Fixed Charges		1,000		1,047		1,000		-		1,400	
Utilities		2,213,000		2,128,670		2,345,000		1,946,870		2,731,400	
Capital Outlay		259,000		109,047		25,999		20,159		2,751,100	
Other		1,100		744		1,100		753		501,100	
TOTAL EXPENDITURES BY OBJECT	\$	7,777,085	\$	6,951,036	\$	8,708,452	\$	6,541,782	\$	9,547,657	
EXPENDITURES BY FUNCTION											
Operation/Maintenance of Plant	\$	7,777,085	\$	6,951,036	\$	8,708,452	\$	6,541,782	\$	9,547,657	
Institutional Support	ψ	-	φ	-	Ψ	-	Ψ	-	Ψ	-	
TOTAL EXPENDITURES BY FUNCTION	\$	7,777,085	\$	6,951,036	\$	8,708,452	\$	6,541,782	\$	9,547,657	
		.,	-	.,,			-	.,	<u> </u>	,,,,,,,,,,,,,	
Excess (Deficiency) of Revenues											
Over Expenditures	\$	(196,585)	\$	861,666	\$	(463,952)	\$	(2,291,714)	\$	(835,157)	
OTHER FINANCING SOURCES (USES)											
Transfer from Education	\$	200,000	\$	200,000	\$	541,000	\$	-	\$	900,000	
Transfer from Restricted Purposes		-		-		-		-		-	
Transfer to Budget Stabilization		-		-		-		-		-	
Transfer to Operation and Maintenance Restricted		-		(1,000,000)		-		-		-	
Transfer to Bond & Interest		-		-		-		-		-	
Transfer to Auxiliary		-		-		-		-		-	
Transfer to Restricted Purposes		-		-		-		-		-	
Transfer to Liability, Protection, Settlement		-		-		-		-		-	
TOTAL OTHER FINANCING SOURCES (USES)	\$	200,000	\$	(800,000)	\$	541,000	\$	-	\$	900,000	
Excess (Deficiency) of Revenues Over											
Expenditures and Other Sources (Uses)	\$	3,415	\$	61,666	\$	77,048	\$	(2,291,714)	\$	64,843	
Fund Balances at Beginning of Year	\$	7,945,104	\$	7,945,104	\$	8,006,770	\$	8,006,770	\$	5,715,056	

#### **BUDGET STABILIZATION FUND**

	 Adopted Budget FY2023		une 30, 2023 Audited FY2023	Audited Budget		April 30, 2024 Actual FY2024		Proposed Budget FY2025	
OPERATING REVENUES									
Investment Income	\$ 50,000	\$	803,359	\$	900,000	\$	753,271	\$	825,000
Miscellaneous	 -		-		-		-		-
TOTAL OPERATING REVENUES	\$ 50,000	\$	803,359	\$	900,000	\$	753,271	\$	825,000
OPERATING EXPENSES									
Salaries	\$ 87,119	\$	14,702	\$	150,000	\$	-	\$	-
Employee Benefits	10,677		1,928		-		-		-
Contractual Services	100,000		46,092		364,764	\$	85,665		1,800,000
General Materials and Supplies	-		1,580		-		-		-
Conference and Meeting Expense	25		-		-		-		-
Capital Outlay	-		-		735,236		127,486		-
Waivers and Institutional Scholarships	750,000		1,232,630		1,100,000		1,105,277		700,000
TOTAL OPERATING EXPENSES	\$ 947,821	\$	1,296,932	\$	2,350,000	\$	1,318,428	\$	2,500,000
OTHER FINANCING SOURCES (USES)									
Transfers from Other Funds	\$ -	\$	2,500,000	\$	-	\$	-	\$	-
Transfer to Restricted	(150,000)		-		-		-		-
TOTAL OTHER FINANCING SOURCES (USES)	\$ (150,000)	\$	2,500,000	\$	-	\$	-	\$	-
Net Income (Loss)	\$ (1,047,821)	\$	2,006,427	\$	(1,450,000)	\$	(565,157)	\$	(1,675,000)
Retained Earnings at Beginning of Year	\$ 22,515,100	\$	22,515,100	\$	24,521,527	\$	24,521,527	\$	23,956,370
Retained Earnings End of Year	\$ 21,467,279	\$	24,521,527	\$	23,071,527	\$	23,956,370	\$	22,281,370

#### **OPERATIONS AND MAINTENANCE, RESTRICTED FUND**

	Adopted Budget FY2023		June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		 Proposed Budget FY2025
REVENUES									
Bond Proceeds	\$	-	\$	-	\$	19,496,191	\$	2,753,439	\$ -
Other State Government		2,762,414		-		2,762,414		-	2,762,414
Federal Government		-		-		-		-	-
Facilities Revenue		-		-		-		-	-
Investment Income		500,000		1,185,282		2,775,000		2,613,096	2,672,000
Miscellaneous		5,000		2,020		5,000		496	 5,000
TOTAL REVENUES	\$	3,267,414	\$	1,187,302	\$	25,038,605	\$	5,367,031	\$ 5,439,414
EXPENDITURES BY OBJECT									
Salaries	\$	-	\$	-	\$	-	\$	-	\$ -
Employee Benefits		-		-		-		-	-
Contractual Services		1,899,828		1,623,489		7,217,828		2,658,546	5,774,448
General Materials and Supplies		11,605		24,155		750,000		468,363	-
Conference and Meeting Expense		-		-		-		-	-
Fixed Charges		-		-		-		-	-
Utilities		-		-		-		-	-
Capital Outlay		14,253,350		160,272		21,370,441		1,824,369	47,666,878
Other		11,000		10,193		11,000		11,293	 11,000
TOTAL EXPENDITURES BY OBJECT	\$	16,175,783	\$	1,818,109	\$	29,349,269	\$	4,962,571	\$ 53,452,326
EXPENDITURES BY FUNCTION									
Operation/Maintenance of Plant	\$	16,175,783	\$	1,818,109	\$	28,599,269	\$	4,962,571	\$ 52,702,326
Institutional Support		-		-		750,000		-	750,000
TOTAL EXPENDITURES BY FUNCTION	\$	16,175,783	\$	1,818,109	\$	29,349,269	\$	4,962,571	\$ 53,452,326
Excess (Deficiency) of Revenues									
Over Expenditures	\$	(12,908,369)	\$	(630,807)	\$	(4,310,664)	\$	404,460	\$ (48,012,912)
OTHER FINANCING SOURCES (USES)									
Transfers from Other Funds	\$	1,271,915	\$	7,271,915	\$	2,272,000	\$	-	\$ 3,022,000
Transfers to Other Funds		-		-		-		-	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	1,271,915	\$	7,271,915	\$	2,272,000	\$	-	\$ 3,022,000
Excess (Deficiency) of Revenues Over									
Expenditures and Other Sources (Uses)	\$	(11,636,454)	\$	6,641,108	\$	(2,038,664)	\$	404,460	\$ (44,990,912)
Fund Balances at Beginning of Year	\$	71,396,054	\$	71,396,054	\$	78,037,162	\$	78,037,162	\$ 78,441,622
Fund Balances End of Year	\$	59,759,600	\$	78,037,162	\$	75,998,498	\$	78,441,622	\$ 33,450,710

#### **BOND AND INTEREST FUND**

	 Adopted Budget FY2023	Ju	ne 30, 2023 Audited FY2023	 Adopted Budget FY2024	Aj	pril 30, 2024 Actual FY2024	 Proposed Budget FY2025
REVENUES							
Property Taxes	\$ 4,359,060	\$	4,380,679	\$ 4,358,416	\$	2,226,199	\$ 4,360,013
Investment Income	10,000		77,257	854,000		627,479	292,000
Miscellaneous	 -		-	 -		-	 -
TOTAL REVENUES	\$ 4,369,060	\$	4,457,936	\$ 5,212,416	\$	2,853,678	\$ 4,652,013
EXPENDITURES BY OBJECT							
Fixed Charges	\$ 4,324,762	\$	4,324,761	\$ 5,538,414	\$	4,207,708	\$ 6,567,857
Other	1,000		-	1,000		-	-
TOTAL EXPENDITURES BY OBJECT	\$ 4,325,762	\$	4,324,761	\$ 5,539,414	\$	4,207,708	\$ 6,567,857
EXPENDITURES BY FUNCTION							
Institutional Support	\$ 4,325,762	\$	4,324,761	\$ 5,539,414	\$	4,207,708	\$ 6,567,857
TOTAL EXPENDITURES BY FUNCTION	\$ 4,325,762	\$	4,324,761	\$ 5,539,414	\$	4,207,708	\$ 6,567,857
Excess (Deficiency) of Revenues							
Over Expenditures	\$ 43,298	\$	133,175	\$ (326,998)	\$	(1,354,030)	\$ (1,915,844)
OTHER FINANCING SOURCES (USES)							
Transfers from Other Funds	\$ -	\$	-	\$ 1,200,000	\$	(2,753,439)	\$ 2,225,700
TOTAL OTHER FINANCING SOURCES (USES)	\$ -	\$	-	\$ 1,200,000	\$	(2,753,439)	\$ 2,225,700
Excess (Deficiency) of Revenues Over							
Expenditures and Other Sources (Uses)	\$ 43,298	\$	133,175	\$ 873,002	\$	(4,107,469)	\$ 309,856
Fund Balances at Beginning of Year	\$ 2,353,516	\$	2,353,516	\$ 2,486,691	\$	2,486,691	\$ (1,620,778)
Fund Balances End of Year	\$ 2,396,814	\$	2,486,691	\$ 3,359,693	\$	(1,620,778)	\$ (1,310,922)

#### AUXILIARY SERVICES FUND BOOKSTORE

	Adopted Budget FY2023		June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		Proposed Budget FY2025	
OPERATING REVENUES										
Sales and Service Fees	\$	3,500,000	\$	3,428,882	\$	3,655,000	\$	2,672,634	\$	3,300,000
Investment Income		20,000		140,266		170,000		149,008		155,000
Miscellaneous		9,000		2,271		5,000		649		1,000
TOTAL OPERATING REVENUES	\$	3,529,000	\$	3,571,419	\$	3,830,000	\$	2,822,291	\$	3,456,000
OPERATING EXPENSES										
Salaries	\$	832,573	\$	766,815	\$	776,540	\$	643,834	\$	813,971
Employee Benefits		142,217		129,015		107,636		103,665		137,959
Contractual Services		44,000		8,912		46,600		(3,813)		500
General Materials and Supplies		2,348,039		2,842,063		2,566,590		2,612,092		2,776,566
Conference and Meeting Expense		14,377		6,344		10,450		5,677		18,075
Fixed Charges		106,720		106,720		106,720		-		106,720
Depreciation		1,500		-		-		-		-
Capital Outlay		-		-		250		-		100
Other		37,700		19,436		25,200		12,617		16,200
TOTAL OPERATING EXPENSES	\$	3,527,126	\$	3,879,305	\$	3,639,986	\$	3,374,072	\$	3,870,091
OTHER FINANCING SOURCES (USES)										
Transfer from Restricted	\$	-	\$	-	\$	-	\$	-	\$	-
Transfers to Education		-		-		-		-		-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income (Loss)	\$	1,874	\$	(307,886)	\$	190,014	\$	(551,781)	\$	(414,091)
Retained Earnings at Beginning of Year	\$	5,238,915	\$	5,238,915	\$	4,931,029	\$	4,931,029	\$	4,379,248
Retained Earnings End of Year	\$	5,240,789	\$	4,931,029	\$	5,121,043	\$	4,379,248	\$	3,965,157

#### AUXILIARY SERVICES FUND AUTOMOTIVE TECHNOLOGY AND AUTO BODY REPAIR

	Adopted Budget FY2023		June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		Proposed Budget FY2025	
OPERATING REVENUES										
Sales and Service Fees	\$	66,000	\$	50,334	\$	66,000	\$	54,638	\$	76,000
Miscellaneous		-		-		-		-		-
TOTAL OPERATING REVENUES	\$	66,000	\$	50,334	\$	66,000	\$	54,638	\$	76,000
OPERATING EXPENSES										
General Materials and Supplies Other	\$	63,000	\$	43,846	\$	63,000	\$	58,279	\$	73,500
TOTAL OPERATING EXPENSES	\$	63,000	\$	43,846	\$	63,000	\$	58,279	\$	73,500
OTHER FINANCING SOURCES (USES)										
Transfers from Restricted	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income (Loss)	\$	3,000	\$	6,488	\$	3,000	\$	(3,641)	\$	2,500
Retained Earnings at Beginning of Year	\$	124,381	\$	124,381	\$	130,869	\$	130,869	\$	127,228
Retained Earnings	\$	127,381	\$	130,869	\$	133,869	\$	127,228	\$	129,728
#### AUXILIARY SERVICES FUND HEALTH INSURANCE

	Adopted Budget FY2023		Ju	June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		Proposed Budget FY2025
OPERATING REVENUES										
Sales and Service Fees	\$	7,895,000	\$	7,269,620	\$	8,158,600	\$	6,779,052	\$	8,714,462
Investment Income		51,000		131,526		206,000		173,271		192,000
Miscellaneous TOTAL OPERATING REVENUES	\$	- 7,946,000	\$	7,401,146	\$	- 8,364,600	\$	6,952,323	\$	8,906,462
IOTAL OFERATING REVENCES	¢	7,940,000	¢	/,401,140	¢	8,304,000	¢	0,932,323	ø	8,900,402
OPERATING EXPENSES										
Employee Benefits	\$	7,850,000	\$	7,595,522	\$	8,150,000	\$	5,230,923	\$	8,740,000
Other		10,500		2,617		10,500		2,671		10,500
TOTAL OPERATING EXPENSES	\$	7,860,500	\$	7,598,139	\$	8,160,500	\$	5,233,594	\$	8,750,500
OTHER FINANCING SOURCES (USES)										
Transfers from Other Funds	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income (Loss)	\$	85,500	\$	(196,993)	\$	204,100	\$	1,718,729	\$	155,962
Retained Earnings at Beginning of Year	\$	4,551,716	\$	4,551,716	\$	4,354,723	\$	4,354,723	\$	6,073,452
Retained Earnings End of Year	\$	4,637,216	\$	4,354,723	\$	4,558,823	\$	6,073,452	\$	6,229,414

#### AUXILIARY SERVICES FUND RETIREE MEDICAL INSURANCE AND RETIREMENT

	Adopted Budget FY2023		June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		Proposed Budget FY2025	
OPERATING REVENUES										
Other State Government	\$	3,000,000	\$	(4,638,107)	\$	3,000,000	\$	-	\$	3,000,000
Investment Income		300,000		287,203		1,600,000		1,481,918		1,610,000
Miscellaneous		-		-		-		-		-
TOTAL OPERATING REVENUES	\$	3,300,000	\$	(4,350,904)	\$	4,600,000	\$	1,481,918	\$	4,610,000
OPERATING EXPENSES Employee Benefits Other	\$	5,250,000 10,000	\$	(9,684,033) 7,983	\$	5,250,000 10,000	\$	80,743 8,065	\$	3,750,000 10,000
TOTAL OPERATING EXPENSES	\$	5,260,000	\$	(9,676,050)	\$	5,260,000	\$	88,808	\$	3,760,000
OTHER FINANCING SOURCES (USES) Transfers from Other Funds TOTAL OTHER FINANCING SOURCES (USES)	\$	2,000,000 2,000,000	\$	2,000,000 2,000,000	\$ \$	-	\$		\$ \$	
Net Income (Loss)	\$	40,000	\$	7,325,146	\$	(660,000)	\$	1,393,110	\$	850,000
Retained Earnings at Beginning of Year	\$	3,420,459	\$	3,420,459	\$	10,745,605	\$	10,745,605	\$	12,138,715
Retained Earnings	\$	3,460,459	\$	10,745,605	\$	10,085,605	\$	12,138,715	\$	12,988,715

#### AUDIT FUND

	1	Adopted Budget FY2023		June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		Proposed Budget FY2025	
REVENUES											
Property Taxes	\$	94,700	\$	95,771	\$	103,000	\$	50,167	\$	107,500	
Interest Revenue		-		1,572		-		1,216		-	
TOTAL REVENUES	\$	94,700	\$	97,343	\$	103,000	\$	51,383	\$	107,500	
EXPENDITURES BY OBJECT											
Contractual Services	\$	93,000	\$	88,947	\$	94,000	\$	73,500	\$	97,000	
Other		-		-		-		-		-	
TOTAL EXPENDITURES BY OBJECT	\$	93,000	\$	88,947	\$	94,000	\$	73,500	\$	97,000	
EXPENDITURES BY FUNCTION											
Institutional Support	\$	93,000	\$	88,947	\$	94,000	\$	73,500	\$	97,000	
TOTAL EXPENDITURES BY FUNCTION	\$	93,000	\$	88,947	\$	94,000	\$	73,500	\$	97,000	
Excess (Deficiency) of Revenues											
Over Expenditures	\$	1,700	\$	8,396	\$	9,000	\$	(22,117)	\$	10,500	
OTHER FINANCING SOURCES (USES)											
Transfers from Other Funds	\$	-	\$	-	\$	-	\$	-	\$	-	
TOTAL OTHER FINANCING SOURCES (USES)	\$	-	\$	-	\$	-	\$	-	\$	-	
Excess (Deficiency) of Revenues Over											
Expenditures and Other Sources (Uses)	\$	1,700	\$	8,396	\$	9,000	\$	(22,117)	\$	10,500	
Fund Balances at Beginning of Year	\$	27,414	\$	27,414	\$	35,810	\$	35,810	\$	13,693	
Fund Balances	\$	29,114	\$	35,810	\$	44,810	\$	13,693	\$	24,193	

### LIABILITY, PROTECTION, AND SETTLEMENT FUND

		Adopted Budget FY2023		ine 30, 2023 Audited FY2023	 Adopted Budget FY2024	April 30, 2024 Actual FY2024		 Proposed Budget FY2025
REVENUES								
Property Taxes	\$	1,321,000	\$	1,327,333	\$ 1,413,000	\$	696,618	\$ 1,487,000
Federal Government		-		-	-		-	-
Investment Revenue		10,000		59,279	63,000		78,875	75,000
Miscellaneous	<u> </u>	-		-	 -		-	 -
TOTAL REVENUES	\$	1,331,000	\$	1,386,612	\$ 1,476,000	\$	775,493	\$ 1,562,000
EXPENDITURES BY OBJECT								
Salaries	\$	934,972	\$	940,905	\$ 1,185,032	\$	894,032	\$ 1,373,134
Employee Benefits		494,775		405,448	517,897		366,311	595,685
Contractual Services		292,600		192,557	242,600		85,724	242,600
General Materials and Supplies		76,411		84,332	76,175		72,460	77,730
Conference and Meeting Expense		15,225		7,689	15,313		5,200	15,375
Fixed Charges		573,000		539,247	841,700		808,647	776,000
Utilities		35,000		5,503	43,000		24,778	105,000
Capital Outlay		46,000		48,665	-		-	-
Other		150		122	 150		122	 150
TOTAL EXPENDITURES BY OBJECT	\$	2,468,133	\$	2,224,468	\$ 2,921,867	\$	2,257,274	\$ 3,185,674
EXPENDITURES BY FUNCTION								
Campus Safety	\$	1,336,983	\$	1,270,238	\$ 1,614,153	\$	1,169,401	\$ 1,831,524
Institutional Support		1,131,150		954,230	1,307,714		1,087,873	1,354,150
TOTAL EXPENDITURES BY FUNCTION	\$	2,468,133	\$	2,224,468	\$ 2,921,867	\$	2,257,274	\$ 3,185,674
Excess (Deficiency) of Revenues								
Over Expenditures	\$	(1,137,133)	\$	(837,856)	\$ (1,445,867)	\$	(1,481,781)	\$ (1,623,674)
OTHER FINANCING SOURCES (USES)								
Transfers from Other Funds	\$	1,150,000	\$	1,150,000	\$ 1,500,000	\$	-	\$ 1,675,000
TOTAL OTHER FINANCING SOURCES (USES)	\$	1,150,000	\$	1,150,000	\$ 1,500,000	\$	-	\$ 1,675,000
Excess (Deficiency) of Revenues Over								
Expenditures and Other Sources (Uses)	\$	12,867	\$	312,144	\$ 54,133	\$	(1,481,781)	\$ 51,326
Fund Balances at Beginning of Year	\$	2,922,877	\$	2,922,877	\$ 3,235,021	\$	3,235,021	\$ 1,753,240
Fund Balances	\$	2,935,744	\$	3,235,021	\$ 3,289,154	\$	1,753,240	\$ 1,804,566

#### WORKING CASH

	Adopted Budget FY2023		June 30, 2023 Audited FY2023		Adopted Budget FY2024		April 30, 2024 Actual FY2024		Proposed Budget FY2025	
REVENUES										
Investment Income	\$	50,000	\$	92,147	\$	185,000	\$	157,874	\$	175,000
Miscellaneous		-		-		-		-		-
TOTAL REVENUES	\$	50,000	\$	92,147	\$	185,000	\$	157,874	\$	175,000
EXPENDITURES BY OBJECT										
Other	\$	700	\$	502	\$	700	\$	507	\$	700
TOTAL EXPENDITURES BY OBJECT	\$	700	\$	502	\$	700	\$	507	\$	700
EXPENDITURES BY FUNCTION										
Institutional Support	\$	700	\$	502	\$	700	\$	502	\$	700
TOTAL EXPENDITURES BY FUNCTION	\$	700	\$	502	\$	700	\$	502	\$	700
Excess (Deficiency) of Revenues										
Over Expenditures	\$	49,300	\$	91,645	\$	184,300	\$	157,372	\$	174,300
TOTAL OTHER FINANCING SOURCES (USES)	\$		\$		\$		\$		\$	
	-		-		+		-		+	
Excess (Deficiency) of Revenues Over										
Expenditures and Other Sources (Uses)	\$	49,300	\$	91,645	\$	184,300	\$	157,372	\$	174,300
Fund Balances at Beginning of Year	\$	4,380,674	\$	4,380,674	\$	4,472,319	\$	4,472,319	\$	4,629,691
Fund Balances	\$	4,429,974	\$	4,472,319	\$	4,656,619	\$	4,629,691	\$	4,803,991

**Statistical Section** 

Levy Year	Tax Extended	Tax Collected	Percentage of Levy
2014	47,192,704	46,949,715	99.49%
2015	48,007,526	47,829,030	99.63%
2016	49,157,648	48,972,502	99.74%
2017	50,921,506	50,835,593	99.86%
2018	52,700,681	52,661,731	99.93%
2019	54,522,499	54,476,821	99.92%
2020*	46,073,747	46,027,194	99.90%
2021	52,364,866	52,168,485	99.62%
2022	55,338,295	55,236,259	99.82%
2023	58,809,376	29,273,122	49.78%

# **Property Tax Receipts - All Funds**



### \* - The 2020 property tax extension reduction reflects a 2020 tax abatement.

#### HISTORICAL TAX RATE INFORMATION BY LEVY YEAR



TOTAL TAX RATE

# BREAKDOWN OF TAX RATE



Fiscal Year	Tuition		 Fees	Total		
2014	\$	17,967,685	\$ 2,609,942	\$	20,577,627	
2015		17,901,277	2,594,522		20,495,799	
2016		18,526,455	2,576,902		21,103,357	
2017		19,965,827	2,520,780		22,486,607	
2018		20,126,165	2,484,085		22,610,250	
2019		19,301,128	2,275,951		21,577,079	
2020		18,857,193	2,092,644		20,949,837	
2021		17,364,604	1,885,694		19,250,298	
2022		16,366,030	1,748,563		18,114,593	
2023		16,509,780	1,857,396		18,367,176	



Fiscal Year	Year Tuition		Stud	lent Fee	Total		
2016	\$	110.00	\$	8.00	\$	118.00	
2017		118.00		8.00		126.00	
2018		126.00		8.00		134.00	
2019		128.00		8.00		136.00	
2020		130.00		8.00		138.00	
2021		132.00		8.00		140.00	
2022		132.00		8.00		140.00	
2023		132.00		8.00		140.00	
2024		135.00		8.00		143.00	
2025		138.00		8.00		146.00	

### TUITION AND STUDENT FEE RATE PER CREDIT HOUR



#### **CREDIT HOUR DATA**

Fiscal Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Est
Credit Hours Generated										
Baccalaureate	115,683	117,477	117,458	111,117	105,886	106,284	102,678	96,243	97,140	101,469
Business	12,698	12,055	11,699	11,269	11,320	10,423	8,882	8,617	8,622	8,596
Technical	10,760	11,150	10,218	9,800	9,248	8,787	7,303	7,773	9,547	11,081
Health	8,946	8,995	9,153	8,736	9,320	8,374	7,379	6,834	6,542	7,669
Remedial	13,434	11,509	10,401	10,327	9,785	8,561	6,177	5,897	5,570	5,859
ABE, ASE, GED	24,161	21,937	16,501	15,934	15,383	14,525	4,738	8,659	20,473	22,302
Total	185,682	183,123	175,430	167,183	160,942	156,953	137,157	134,023	147,894	156,976





#### STUDENT ENROLLMENT DATA - 10TH DAY (includes all credit and noncredit students)

Fiscal Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Est
Student Headcount	28,961	28,670	27,164	26,237	25,176	24,349	19,828	18,297	20,099	20,781
Student FTE	13,050	12,712	12,304	11,670	11,324	11,001	9,635	9,207	9,574	9,961





**Additional Information** 



# Resolution No. 25-01 FY2025 Budget

The Board of Trustees of Community College District No. 516 formally adopted the FY2025 budget with the following resolution:

WHEREAS, the Board of Trustees of Community College District No. 516, Counties of Kane, Kendall, DeKalb, LaSalle, and Will, and State of Illinois, known as Waubonsee Community College, caused to be prepared in tentative form a budget, and the Secretary of this Board has made the same conveniently available to public inspection for at least thirty days prior to final action, thereon; and

WHEREAS, a public hearing was held as to such budget on the 18<sup>th</sup> day of September, 2024, notice of said hearing was given at least thirty days prior thereto as required by law, and all other legal requirements have been complied with;

NOW THEREFORE BE IT RESOLVED by the Waubonsee Community College Board of Trustees of said district as follows:

Section 1: That the fiscal year of Waubonsee Community College be and the same hereby fixed and declared to be beginning July 1, 2024 and ending June 30, 2025.

Section 2: That the following budget contains an estimate of revenue, expenditures, and fund balance amounts available in each fund. The same is hereby adopted as the budget of this Waubonsee Community College for said fiscal year.

A copy of the adopted budget is attached.

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ATTEST: Greg Thomas <u>2024-09-19 01:03 UTC</u> Secretary Board of Trustees

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Rebecca Oliver <u>2024-09-19 01:28 UTC</u> Chair Board of Trustees

Dated: September 18, 2024